

D9 On Call Roadway Construction Services Outreach

Questions & Answers

June 2, 2026

- How often does a firm recertify a Harbor rate?

A firm can be approved for the Safe Harbor Rate (SHR) for 3 years. Once the firm graduates from the SHR or has been approved for SHR for 3 years, the firm shall establish its Indirect Cost Rate (ICR).

- If the person has never worked for a company how to they get an ICR?

If the person is an individual, not working for a company or running their own business, this individual may have the option to present themselves as an Independent Contractor. Typically, the indirect cost rate (ICR) applies to individuals only when they are operating as a consultant or sole proprietor, providing all required financial documents, such as the ICR schedule or SHR applications if applicable, payroll register, company policies, other direct cost, etc.