

Welcome to Division of Engineering Services

A&E Structure Construction Inspection Outreach for Contracts #59SCD31022 and 59SCD8922

Presentation to begin shortly

If you have not already registered, please provide the following information in the chat box:

Name

Firm

Email

Phone

Friday March 04, 2022

10:00AM - 12:00PM

Virtual Outreach via WebEx

## Title VI

Caltrans ensures that no person in the state of California is excluded from participation in, denied the benefits of, or otherwise subjected to discrimination in Caltrans programs, policies, procedures, activities, and services on the grounds of race, color, national origin, sex, age, or disability.

For more information on Title VI of the Civil Rights Act of 1964 at Caltrans, please visit: <https://dot.ca.gov/programs/civil-rights/title-vi>.

## Disclaimers

The information provided in this event does not constitute a solicitation or offer of any contract with Caltrans.

For this outreach, the scope of work, personnel classifications, duties, contract amount, schedule, and all aspects of the contract are not final. Information provided is preliminary and subject to change.

## Agenda

- 10:00am Welcome and Purpose of Outreach
- 10:10am Roundtable Introductions
- 10:30am Office of Civil Rights and Small Business Liaison
- 10:40am Calmentor
- 10:50am DPAC Updates
- 11:15am Contract Overview
- 11:30am Official Question and Answer Session\*
- 12:00pm Adjourn

\*Official responses to be posted to DPAC Website

Purpose of this outreach

General Information Sharing

Office of Civil Rights – Opportunities for DBEs

Calmentor Program

DPAC Updates – SOQ Instructions

Networking and Partnering Opportunities

Question and Answer session – Please send questions to Everyone in the chat box

## Consultant Round Table Introduction

During your introduction, feel free to share:

Participant's name and firm title

Services your firm provides/Personnel Current Certifications

Are you a DVBE Consultant/Sub-Consultant?

Are you planning to be a: Prime or sub-consultant and Primes to possibly host teaming WebEx?

Goal for attending this event (for non-Caltrans participants)

If you have not already registered, please provide the following information in the chat box:

Name, Firm's Name, Email, Phone Number

Caltrans Small Business

Robynn Spence

District 3

530.720.1687

[D3.Small.Business@dot.ca.gov](mailto:D3.Small.Business@dot.ca.gov)

Bob Adams

District 10

209.986.3499

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Vacant

District 8

[D8SmallBusiness@dot.ca.gov](mailto:D8SmallBusiness@dot.ca.gov)

## Districts and Counties

[District-1](#) - Eureka (Del Norte, Humboldt, Lake, and Mendocino)

[District-2](#) - Redding (Lassen, Modoc, Plumas, Shasta, Siskiyou, Tehama, and Trinity)

[District-3](#) - Marysville/Sacramento (Butte, Colusa, El Dorado, Glenn, Nevada, Placer, Sacramento, Sierra, Sutter, Yolo, and Yuba)

[District-4](#) - Bay Area/Oakland (Sonoma, Napa, Solano, Marin, San Francisco, Contra Costa, Alameda, San Mateo, and Santa Clara)

[District-5](#) - San Luis Obispo/Santa Barbara (Santa Barbara, San Luis Obispo, Monterey, San Benito and Santa Cruz)

[District-6](#) - Fresno/Bakersfield (Madera, Fresno, Tulare, Kings, Kern)

[District-7](#) - Los Angeles (Los Angeles and Ventura)

[District-8](#) - San Bernardino/Riverside (Riverside and San Bernardino)

[District-9](#) - Bishop (Inyo, Mono, and eastern Kern)

[District-10](#) - Stockton (Alpine, Amador, Calaveras, Mariposa, Merced, San Joaquin, Stanislaus and Tuolumne)

[District-11](#) - San Diego (San Diego and Imperial)

[District-12](#) - Santa Ana (Orange)



## District Small Business Liaison (DSBL)

### Services We Offer:

One-on-One Assistance – To discuss strategies on working with our agency and how best to work with us.

Technical Assistance – Provide technical assistance to our Small Businesses on a variety of topics, including certification applications, navigating our online portals and resources, and connecting businesses to other subject matter experts within Caltrans.

Public Outreach Opportunities – Districts host and participate in outreach opportunities to increase the visibility of our department, including mandatory pre-bid meetings, procurement fairs, and contractor bootcamps.

Event Calendar: <https://dot.ca.gov/programs/civil-rights/caltrans-events-calendar>

Resource for Caltrans Staff – We are a resource for our Caltrans staff who have purchasing and contracting needs and are trying to source small businesses to solicit bids from.

### Statewide DSBL Contact List:

<https://dot.ca.gov/programs/civil-rights/dsbl-contact-list>

## Certifications Recognized by Caltrans

### State Certifications

Small Business (SB)

Small Business – Public Works (SB-PW)

Disabled Veterans Business Enterprise (DVBE)

### Federal Certifications

Disadvantaged Business Enterprise (DBE)

## SB and SB – PW Eligibility Requirements

### Small Business (SB)

Independently owned and operated

Not dominant in field of operation

Principle office located in California

Owners must live in California

Have 100 or fewer employees and an average annual gross receipts of \$15M or less over the last 3 tax years

### Small Business – Public Works (SB-PW)

Independently owned and operated

Not dominant in field of operation

Principle office located in California

Owners must live in California

Have 200 or fewer employees and an average annual gross receipts of \$36M or less over the last 3 tax years

## Disabled Veterans Business Enterprise (DVBE) Eligibility Requirements

Must have a service-connected disability of at least 10%

U.S. military, naval, or air service

Must be at least 51% owned by one or more disabled veteran

Must reside in California

Must be managed/controlled by disabled veteran

## SB/DVBE Certification

Visit: <https://www.caleprocure.ca.gov/pages/index.aspx> to apply for SB/DVBE Certification

Navigate to the “Get Certified” section

Office of Small Business & Disabled Veteran Business Enterprise Services (OSDS)

[OSDSHelp@dgs.ca.gov](mailto:OSDSHelp@dgs.ca.gov)

(916) 375-4940

Hours: 8am to 5pm

## Disadvantaged Business Enterprise (DBE) Eligibility Requirements

Must be at least 51% owned by one or more socially & economically disadvantaged individual

Must be a for-profit small business

Personal net worth of \$1.32M or less

Must be managed/controlled by DBE individual and a U.S. Citizen

Average annual gross receipts for the 3 previous fiscal years cannot exceed \$26.29M

## DBE Certification

For more information, visit: <https://dot.ca.gov/programs/civil-rights/dbe>

Caltrans – Office of Civil Rights

Small Business Advocate

[SmallBusinessAdvocate@dot.ca.gov](mailto:SmallBusinessAdvocate@dot.ca.gov)

(916) 324-1700

Outreach & Supportive Services Branch

<https://dot.ca.gov/programs/civil-rights/dbe>

## Annual Caltrans Small Business Goals

Small Business (SB)/Small Business – Public Works (SBPW)

25%

Disabled Veterans Business Enterprise (DVBE)

5%

Disadvantaged Business Enterprise (DBE)

22.2%



## A&E Structure Construction Inspection Contract Goals

Disadvantaged Business Enterprise (DBE)

17%

Caltrans Small Business

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Vacant

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[D8SmallBusiness@dot.ca.gov](mailto:D8SmallBusiness@dot.ca.gov)

Calmentor Program

Charnpreet Malka

North Region Consultant Services (Districts 1 , 2, & 3

Phone: (530) 812-6271

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Camillo Prandini

Central Region Services (Districts 5, 6, & 10)

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Marta Uranga

District 8 Consultant Services Unit

Phone: (909) 501-9013

[Marta.Uranga@dot.ca.gov](mailto:Marta.Uranga@dot.ca.gov)

## Overview

Caltrans Regional/District Consultant Services Unit (CSU) has implemented an Architectural & Engineering (A&E) mentor-protégé program, also known as "Calmentor."

Partnering with the American Council of Engineering Companies (ACEC), the Calmentor Program promotes partnership with the private consulting industry.

The Calmentor Program is consistent with the Governor's Executive Order No. S-11-06 to encourage new businesses, grow existing businesses, and promote small and emerging business contracting with the State of California.

Calmentor supports the participation of certified Small Business Enterprise (SBE), Disadvantaged Business Enterprise (DBE), and Disabled Veterans Business Enterprises (DVBE) firms in the Region.

Voluntary participation in the program is through acceptance and screening of completed applications from mentors and protégés

## Calmentor Program Cont.

### Mission Statement

The mission of the Calmentor Program is to increase the pool of small firms participating in transportation projects by providing them opportunities to network and partner with larger, established firms.

### Goals and Objectives

Establish a mentoring Program that pairs small firms with larger, established firms in the same field of expertise.

Enhance the growth potential of small firms.

Ensure that both small and large firms have equal opportunities to participate in transportation projects.

Establish a clear, accessible entry point for small firms that want to do business with Caltrans or other public agencies.

Develop business relationships that foster new opportunities for both large and small firms.

Encourage small firms to obtain certification from appropriate agencies.

Increase the pool of small businesses.

## Calmentor Program Cont.

### Participants

Participants of the Program are Mentors, Protégés, Sponsors, and/or Steering Committee members.

Mentors are large, established firms who are typically prime consultants willing to commit time to help small firms achieve their growth potential.

Protégés are small emerging firms who are seeking A&E contracts with Caltrans or other public agencies.

Caltrans Region District CSU is the program's primary sponsor whose aim is to facilitate the growth of small firms. Any public or local organization may join to co-sponsor the Program.

## Calmentor Program Cont.

### **Public Sector Members (Sponsors)**

North Region (D1, 2, & 3)

Charnpreet Malka, Caltrans North Region Consultant Services

[Charnpreet.Malka@dot.ca.gov](mailto:Charnpreet.Malka@dot.ca.gov)

Central Region (D5, 6, & 10)

Camillo Prandini, Caltrans Central Region Services

[Camillo.Prandini@dot.ca.gov](mailto:Camillo.Prandini@dot.ca.gov)

Southern California Alliance (D7, 8, & 11)

Marta Uranga, Caltrans District 8 Consultant Services

[Marta.Uranga@dot.ca.gov](mailto:Marta.Uranga@dot.ca.gov)

### **Private Sector Members (Central Region)**

Lori Goodwin, Chairperson (NV5 Inc) – [Lori.Goodwin@nv5.com](mailto:Lori.Goodwin@nv5.com)

Julianita Jauregui, Co-Chairperson (Stantec) – [Julianita.Jauregui@stantec.com](mailto:Julianita.Jauregui@stantec.com)

Steve Mendenhall, Steering Committee (Chaudhary) – [SteveM@chaudhary.com](mailto:SteveM@chaudhary.com)

### **Calmentor Program Websites**

North Region – <https://dot.ca.gov/caltrans-near-me/district-3/d3-popular-links/d3-calmentor> Central Region – <https://dot.ca.gov/caltrans-near-me/district-6/district-6-programs/d6-calmentor>

Southern California Alliance – <https://dot.ca.gov/caltrans-near-me/district-7/district-7-popular-links/d7-calmentor> Also  
LinkedIn: <https://www.linkedin.com/groups/12285931/>

# OVERVIEW CURRENT A&E CONTRACT PROCESS

Division of Procurement and Contracts (DPAC)

A&E Contract Facilitator



## DPAC New Procurement Process

Contract Planning – District or Program = 60 Calendar Days

Contract Need Identified

Develop Scope of Work

Look Ahead Report

Contract Request Submitted

A&E Streamline Contract Procurement – Division of Procurement and Contracts = 75 Business Days

Advertisement – 25 Business Days

Evaluate SOQs – 5 Business Days

Consultant Interviews – 5 Business Days

Negotiate and Execute – 40 Business Days

## Updates

New A&E Streamline Procurement Process

Major Changes

Returning to Business Days

Statement of Qualification (SOQ) Instructions Update

New Negotiation Phase Process

Caltrans Financial Requirements and Instructions document

Financial Document Structure (FDS)

New Cost Proposal (See DPAC website for upcoming Prevailing Wage Interpretive Guidance)

## SOQ Submittal Instructions Update

### Definition: Key Personnel

Key Personnel are individuals who are essential to the work being performed under this contract. Key Personnel shall be representative of required and advertised classifications.

Together, key and non-key personnel shall compose a complete team of various classifications, to perform required work for substantial period. SF330 Resume will include both key and non-key personnel

## SOQ Submittal Instructions (Clarification)

All proposed personnel (Key and Non-key) to be utilized on the contract must be listed in the Organizational Chart.

The consultant is required to identify the Key Personnel in the Organizational Chart with a symbol (examples such as a star or a picture of a key).

Resumes for all proposed personnel (key and non-key) listed on the Organizational Chart shall be included in the SOQ.

## SOQ Submittal Instructions (New Requirements)

(Section E of SOQ)

Resumes must be grouped by firm.

Resumes must be arranged by classification and numbered for each individual firm.

Each consultant shall represent and warrant that proposed personnel meet the requirements specified in the RFQ for their corresponding classification, including but not limited to: education, licensing, certifications, and experience.

Consultant Contract Manager vs. Project Manager

A&E Streamline Negotiation Phase Only (Stage A)

Ready to Do Business

Consultant provides Readily Available Documents (RADs)

Are RADs complete?

If Yes  Proceed to Phase B

If No  Terminate Negotiations

8 Days

## A&E Streamline Negotiation Phase Only (Stage B)

### Remaining Financial Documents

Consultant submits Remaining Financial Documents (RFDs)

Is Financial Package Complete?

If Yes  Proceed to Phase C

If No  Terminate Negotiations

6 Days

A&E Streamline Negotiation Phase Only (Stage C)

Audits and Investigations' Review

A&I reviews Complete Financial Package

Consultant responds to A&I findings

Has Consultant responded to ALL findings?

If Yes  Proceed to Phase D

If No  Terminate Negotiations

15 Days



A&E Streamline Negotiation Phase Only (Stage D and Debriefing)

Comment Resolution and Execution

Comment Resolution Meeting with Consultant, if necessary

Consultant submits Final Cost Proposal and Supporting documentation

Does Cost Proposal address all issues?

If Yes  Contract execution

If No  Terminate Negotiations

11 Days

Debrief after Contract Execution

Caltrans debriefs Consultant

Financial & Cost Accounting Requirements (DPAC Updates)

Readily Available Documents (RADs)

Indirect Cost Rate – ICR

Contractor Cost Certification – CCC

Internal Control Questionnaire (AASHTO Appendix B) – ICQ

Payroll

Other Direct Costs, with Unit Rate justification(s) – ODC

Company Policies – Policies

Safe Harbor Rate documents – SHR

## Financial & Cost Accounting Requirements (DPAC Updates)

Remaining Financial Documents (RFDs)

Complete Cost Proposal – CCP

Executive Compensation Analysis – ECA

Labor Summary Report – LSR

Post-Closing Trial Balance – PC-TB

Income Statement – IS

Chart of Accounts – CoA

Other Reviews/Audits (if applicable) – Other

## Cost Proposal

### Goals

Streamline A&E contract procurements

Reduce contract execution timelines

Develop a simpler cost proposal for all stakeholders

Utilize a consistent method of reimbursement of costs to all firms

## Websites

Caltrans, Division of Procurement and Contracts (DPAC) A&E Website:

<https://dot.ca.gov/programs/procurement-and-contracts/ae-contract-information>

Look Ahead Report:

<https://dot.ca.gov/programs/procurement-and-contracts/ae-contract-information>

Procuring A&E Contracts:

<https://dot.ca.gov/programs/procurement-and-contracts/ae-contract-information/procuring-a-e-contracts>

## Questions

Questions can be sent to the AE Customer Service email: [AE.Customer.Service@dot.ca.gov](mailto:AE.Customer.Service@dot.ca.gov)

# STRUCTURE CONSTRUCTION ENGINEERING AND INSPECTION SERVICES

## Tentative Schedule

### District 3 & 10

RFQ Advertisement April (early) / 2022

SOQ Due May (early) / 2022

Interview May (mid) / 2022

Cost Negotiation July (late) / 2022

Award and Execution August (early) / 2022

### District 8 and 9

RFQ Advertisement April (mid) / 2022

SOQ Due May (mid) / 2022

Interview June (early) / 2022

Cost Negotiation August (early) / 2022

Award and Execution August (late) / 2022



## Scope of Services

Types of services include but are not limited to

Ensure contractor compliance with construction contract requirements including verification of field dimensions, vertical and horizontal field control for structures

Prepare daily Assistant Resident Engineer and Extra Work diaries per the Caltrans Construction Manual

Review submittals including shop drawings, product data, samples, test samples, quality control plans, work plans, material sources, test data, test results, and evaluation reports as required by the contract and/or submitted by the construction contractor

## Scope of Services continued

Deliverables include the following type of work, but not limited to:

Review construction contractor's requests for information (RFI) and recommend sound engineering solutions in a timely manner

Ensure compliance with applicable regulations controlling the work being inspected including California Division of Occupational Safety and Health (Cal/OSHA), Storm Water Pollution Prevention Plans (SWPPP), and other applicable regulations

Maintain an awareness of safety and health requirements and enforce applicable regulations and contract provisions for the protection of the public and project personnel

Perform calculations (stress and deflection) of temporary structures as used in the construction of bridges (falsework, temporary shoring, working platforms, temporary supports)

## Scope of Services Continued

Take samples and perform field-controlled tests of construction materials for quality assurance in accordance with California Test Methods (CTMs) and/or American Society for Testing Materials (ASTM) and/or American Concrete Institute (ACI) procedures

Obtain and maintain certification with applicable CTMs, ASTMs and/or ACI procedures as required

Record and file necessary documents pertaining to construction progress including Daily Assistant Resident Engineer diaries, monthly pay estimates, job expenditures, field measurements, and test data

Identify actual and potential problems associated with the construction project work and recommend sound engineering solutions in a timely manner

## Scope of Services Continued

Prepare construction contract progress and final payment quantity documents

Assist in the preparation of change orders, contract pay estimates, and other documents, such as responses to Construction Contractor's claims, reports and letters related to the construction of large civil engineering projects

Prepare calculations, records, reports and correspondence related to project activities, change orders, and claims issues

Assist in the preparation of final as-built plans and reports

Maintain all OSHA mandated safety trainings

## Structure Construction Engineering and Inspections personnel requirements

The Consultant's personnel shall be capable, competent, and experienced in performing the types of work in this Contract with minimal instruction.

Personnel skill level should match the specific job classification and task complexity. The Consultant's personnel shall be knowledgeable about, and comply with, all applicable Federal, State, and Local laws and regulations.

## Structure Construction Engineering and Inspections personnel requirements continued

### Consultant Contract Manager

The Consultant Contract Manager must coordinate work-related matters and consultant's operations under this contract with the Caltrans Contract Manager in coordination with the Caltrans Task Order Manager.

The Consultant Contract Manager must have a minimum of five (5) years of responsible experience performing the duties as a contract manager for similar construction inspection services contracts, of which three (3) of those years must be for similar structure construction inspection services contracts. The Consultant Contract Manager must be knowledgeable about all Caltrans policies and procedures. The Consultant Contract Manager must be accessible to Caltrans at all times.

The Consultant Contract Manager must be an employee of the prime consultant.

The Consultant Contract Manager must be a registered professional engineer licensed in the State of California in good standing with the California State Board for Professional Engineers, Land Surveyors, and Geologists at all times during the contract period, to perform the tasks described in this contract and in the Task Orders and must have a documented minimum ten (10) years of demonstrated experience acceptable to Caltrans.

Consultant Contract Manager must be responsible for all matters related to the consultant's personnel, subconsultants, structures construction inspection services work, and consultant's and subconsultants' operations as outlined in the Contract Statement of Work (SOW).

## Structure Construction Engineering and Inspections personnel requirements Continued

### Consultant Task Order Manager

The Consultant Task Order Manager must have a minimum of five (5) years of responsible experience performing the duties as a contract manager. The Consultant Task Order Manager must be a registered professional engineer licensed in the State of California in good standing with the California State Board for Professional Engineers, Land Surveyors, and Geologists at all times during the contract period, to perform the tasks described in this contract and in the Task Orders and must have a documented minimum ten (10) years of demonstrated experience acceptable to Caltrans.

The Consultant Task Order Manager must be accessible to the Caltrans Contract Manager in coordination with the Caltrans Task Order Manager at all times during normal Caltrans working hours that Task Order work is underway.

### Consultant Task Order Lead Person

The Consultant Task Order Lead person (who may not be the Consultant Contract Manager) must be assigned to conduct, or direct the conduct of, all work assigned under a single Task Order. The Consultant Task Order Lead person must be the primary contact for the assigned Task Order and be available as needed for communication with Caltrans.

## Structure Construction Engineering and Inspections personnel requirements Continued

### Structure Representative

The Consultant Structure Representative must have a minimum of two (2) years of responsible experience performing the duties as a Structure Representative for similar construction inspection projects.

The Consultant Structure Representative must be a registered professional engineer licensed in the State of California in good standing with the California State Board for Professional Engineers, Land Surveyors, and Geologists at all times while assigned to work on this contract and in the Task Orders.

The Consultant Structure Representative must possess a valid Driver's License. Must possess a valid Standard First Aid Certificate at all times. Must possess a valid American Society for Testing Materials (ASTM) or California Test Methods (CTM), or American Concrete Institute (ACI) as required and applicable prior to reporting to work.



## Structure Construction Engineering and Inspections personnel requirements Continued

### Assistant Structure Representative

The Consultant Assistant Structure Representative must possess a two (2) year degree from pre-engineering program and have a minimum of two (2) years experience performing the duties and tasks of an Assistant Structure Representative, or possess a four (4) year bachelor degree in engineering and have one (1) year experience performing the duties and tasks of an Assistant Structure Representative for similar construction inspection projects.

The Consultant Assistant Structure Representative must possess a valid Driver's License Must possess a valid Standard First Aid Certificate at all times. Must possess a valid American Society for Testing Materials (ASTM) or California Test Methods (CTM), or American Concrete Institute (ACI) as required and applicable prior to reporting to work

## Structure Construction Engineering and Inspections personnel requirements Continued

### Transportation Engineering Technician

The Consultant Transportation Engineering Technician must possess a two (2) year degree from pre-engineering program or have a minimum of three (3) years experience performing the duties and tasks of an Engineering Technician on similar construction inspection projects.

The Consultant Transportation Engineering Technician must possess a valid American Society for Testing Materials (ASTM) or California Test Methods (CTM), or American Concrete Institute (ACI) as required and applicable prior to reporting to work.

The Consultant Transportation Engineering Technician must possess construction surveying knowledge and experience necessary for control lines and grades as required by established Structure Construction Practices Policies and Procedures. Must possess a valid Driver's License.

## General Information

Location: Structure Construction Office O –Portions of District 3 and 10 (Scope: The Consultant must perform structure construction engineering and inspection services, as may be required on an as-needed basis)

District 3 (South) & District 10 (South)

DBE Goal 17%

Cost: Contract estimated value is \$13-\$15 million

Duration: Contract term is 3 years

Look Ahead Report#: 59SCD31022

## STRUCTURE CONSTRUCTION District 3S & 10N Project highlights

Meeks Creek deck overlay

I5 Seismic Retrofit (5/33)

Stockton Channel Viaduct

Tower Bridge Electromechanical Equipment Bridge Repairs

SAC 5 Corridor Project

Rio Vista Bridge Operational Overhaul

Hwy 50 Paint Project

Hwy 80 Bridge Replacements

American River Bridge Deck Replacement

Hwy 99 Fiber Optics

Re-Align Route 160

Fresh Pond Slip-out

Various Bridge Maintenance, Beautification, and Rehabilitation projects always ongoing throughout the region

Structure Construction Office C

## General Information

Location: Structure Construction Office C –Portions of District 8 and 9 (Scope: The Consultant must perform structure construction engineering and inspection services, as may be required on an as-needed basis)

District 8 & District 9

DBE Goal 17%

Cost: Contract estimated value is \$26-\$28 million

Duration: Contract term is 3 years

Look Ahead Report#: 59SCD8922

District 8 – Riverside

Bridge Maintenance

Bridge Replacement

Rock Slope Protection

Design Build

Self Help County

District 8 – San Bernardino

Bridge Maintenance

SRRA

CMS

High Speed Rail

Self Help County



## District 9 – Inyo

Buildings

Canopy

CMS

District 9 – Mono

Retaining Walls

CMS

District 9 – Eastern Kern

Bridge Replacement

Barrier Rail replacement

Buildings

## Networking & Partnering Opportunity

A list of all of today's attendees will be posted on the DPAC Website with Prime-Consultants and Sub-Consultants for your reference.

Utilize the list to form your potential team partners.

Are you planning to be a: Prime or sub-consultant and Primes to possibly host teaming WebEx?

## Question & Answer Session

Compose your questions in the chat box to EVERYONE.

Outreach information including questions and answers will be posted on DPAC A&E website:  
[https://dot.ca.gov/programs/procurement-and-contracts/ae\\_contract-information/a-e-outreach-events](https://dot.ca.gov/programs/procurement-and-contracts/ae_contract-information/a-e-outreach-events)