

**DISPUTE RESOLUTION BOARD (DRB) MEMBER /  
DISPUTE RESOLUTION ADVISOR (DRA) RESUME**

CEM-6220 (NEW 05/2019)

**NORMAN C. ANDERSON**

114 21st Avenue SW

Olympia, WA 98501

(360) 280-5232

normananderson@msn.com

**DATE** 06/06/2119**■ CURRENT EMPLOYMENT**  +  - *Please enter your most recent experience first*

Current Job Title President

Begin Date: January 1996

Employer Name Quadrant II, Inc.

Duties/Projects:

 1 DRB & DRA Member 2 Served on over 160 Disputes Review Boards (DRBs), Dispute Review Advisor (DRAs), and Claims Review Boards (CRBs) in Washington, Oregon, Idaho, Utah, Nevada, California, Wisconsin and Alaska. Largest project; \$ 1.4 Billion.

Currently Active DRBs June 6, 2019

1. Contractor appointed DRB member on \$16 million WSDOT, SR 530 Trafton Replace Culverts project (2019)
2. Jointly selected DRB member on \$3 million Snohomish County, Riley Slough Bridge project (2019)
3. Contractor appointed DRB member on \$26 million WSDOT, I-5/SR510 Interchange project (2019)
4. Contractor appointed DRB member on \$14 million WSDOT, I-82, Union Gap Interchange D/B project (2019)
5. Jointly selected DRB member on \$3 million ITD, Rock Creek Bridge project (2019)
6. Jointly selected DRB member on \$3 million ITD, Willow Creek Bridge project (2019)
7. Jointly selected DRB member on \$4 million ITD, District 1 FY19 I-90 Bridge Repairs project (2019)
8. Chairman of DRB \$48 million WSDOT, Mukilteo Ferry Terminal Construction project (2019)
9. Chairman of DRB \$14 million WSDOT, Puget Island Br. Painting & Deck Replacement project (2018)
10. Jointly selected DRB member on \$8 million ITD, US-95, Anderson Ln -Kootenai Rv Br. project (2018)
11. Chairman of DRB \$31 million WSDOT US 101, Coffee Creek Fish Barrier Design/Build project (2018)
12. Jointly selected DRB member on \$10 million ITD, Hwy 1-90, IC #68 East of Mullan project (2018)

Completed DRBs, DRAs, &amp; Claims Boards

13. Agency appointed DRB member \$18 million Caltrans, EA 0615000050, I-5, Pavement Rehab King County project (2018))
14. Jointly selected DRB member on \$8 million ITD, I-90, Kingston Interchange #43 Interchange (2018)
15. Jointly selected DRB member on \$7 million ITD, I-84, Northside Canal Br to SR 201. project (2017)
16. Jointly selected DRB Chairman on \$7 million ITD, Hwy 93, 400 South Road project (2017)
17. Jointly selected DRB Chairman on \$8 million Snohomish County, Seattle Hill Road project (2017)
18. Chairman of DRB on \$31 million WSDOT, I-5 Pavement Rehab 260th to Duwamish Riv project (2017)
19. Jointly selected DRB member on \$4 million ITD, US 20, Big Wood River Bridge. project (2017)
20. Jointly selected DRB member on \$7 million ITD, US 95, Junct US-20/26, UPRR O'Pass project (2017)
21. Chairman of DRB on \$15 million WSDOT, I-5 Congestion Management project (2017)
22. Agency appointed DRB member on \$18 million Caltrans, EA 0500000049, SR-68, Salinas River Bridge project (2016)
23. Jointly selected DRA member on \$5 million Caltrans, EA 0500000857, SR-129, Realignment project (2016)
24. Jointly selected DRB member on \$12 million Idaho DOT, SR-20, Thornton Road I.C'. project (2016)
25. Jointly selected DRB member on \$29 million Idaho DOT, I-90, Mullan to Montana S.L. project (2015)
26. Jointly selected DRB member on \$12 million Kitsap County, Bucklin Hill Road project (2015)
27. Chairman of DRB on \$73 million WSDOT, I-90, Keechelus to Stampede Road project (2015)
28. Jointly selected DRB member on \$9 million Idaho DOT, SH-5, Plummer Bridge project (2015)
29. Chairman of DRB on \$98 million WSDOT, I-90 Two-Way Transit Phase 3A Operations project (2015)
30. Chairman of DRB on \$100 million WSDOT, SR 167 Hot Lanes project (2015)
31. Chairman of DRB on \$9 million WSDOT, SR-285, W of Sellar Bridge project (2015)
32. Contractor appointed member on \$189 million WSDOT, I-5 Puyallup River Bridges project (2015)
33. Chairman of DRB on \$98 million WSDOT, I-5 M Street to Portland Ave - HOV project (2014)
34. Contractor appointed member on \$12 million WSDOT, Davis Slough Bridge project (2014)

**ADA Notice**

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35. Jointly selected DRA member on \$10 million Caltrans, EA 0512000077, SR-17 Wall project (2014)
36. Chairman of DRB on \$9 million WSDOT, Two-Way Transit Phase 3 project (2014)
37. Chairman of DRB on \$15 million WSDOT, SR-502 I-5 to Battleground Widening project (2014)
38. Chairman of DRB on \$13 million Snohomish County North Road project (2014)
39. Contractor appointed member on \$8 million WSDOT, Rock Creek project (2014)
40. Jointly selected DRB member on \$9 million Idaho DOT, Newdale East project (2014)
41. Chairman of DRB on \$5 million WSDOT, SR-97 Satus Creek Bridge project (2013)
42. Jointly selected DRB member on \$6 million Idaho DOT, I-90, Elizabeth Park to Osburn project (2013)
43. Agency appointed DRB member on Mason County, WA, Belfair Sewage Treatment Plant project (2013)
44. Jointly selected DRB member on \$9 million Idaho DOT, I-84, Interchange Stage 2 project (2013)
45. Chairman of DRB on \$15 million WSDOT, I-5, Mellen to Blakeslee Rd Phase2 project (2013)
46. Chairman of DRB on \$22 million WSDOT SR-520 West Connection Bridge project (2013)
47. Jointly selected DRB member on \$4 million Idaho DOT, Trestle Creek Bridge project (2013)
48. Contractor appointed member on \$15 million WSDOT, SR105, North River Bridges project (2013)
49. Jointly selected member on \$9 million Idaho DOT, SH 75, Timber Way to Big River Br. project (2013)
50. Contractor appointed member on \$27 million WSDOT, SR101 Shore Road to K.D. Road project (2013)
51. Jointly selected DRB member on \$13 million Idaho DOT, Shoshone North project (2013)
52. Agency appointed DRB member on \$67 million City of Seattle First Hill Streetcar project (2012)
53. Agency appointed DRB member on a Mason County, WA, Belfair Waste Storage Pond project (2012)
54. Chairman of DRB member on the \$29 million WSDOT, US 99, Holgate to King Stage 3 project (2012)
55. Chairman of DRB member on the \$8 million WSDOT, SR-502, I-5 to Battle Ground project Ph 1 (2012)
56. Contractor appointed DRB member on the \$15 million WSDOT, US-2 Bickford Bridge project (2012)
57. Chairman of DRB on \$15 million WSDOT, I-5, Mellen to Blakeslee Road Improvement project (2012)
58. Chairman of the DRB on \$13 m Caltrans, Hwy 1, Pajaro to Aptos Highway Improvement project (2012)
59. Agency appointed DRB member on \$177 million WSDOT, I-90, Snowshed - Keechelus project (2012)
60. Chairman of DRB on \$14 million City of Tukwila, Southcenter Pkwy Street Construction project (2012)
61. Chairman of the DRB on \$15 million Wisconsin DOT Mississippi River Bridge Rehab project (2011)
62. Jointly selected DRB member on \$36 million Idaho DOT, US 95 Garwood to Sagle project (2011)
63. Chairman of DRB on \$11 million WSDOT, I-405, 116th Interchange Improvement project (2011)
64. Jointly selected DRB member on \$21 million Idaho DOT, US 95 Athol Interchange project (2011)
65. Contractor appointed DRB member on \$20 million WSDOT, I-5 Design/Build project (2011)
66. Jointly selected DRB member on \$10 million Idaho DOT, Washington St. project (2011)
67. Jointly selected DRB member on \$5 million Idaho DOT, US-95, Boekel to Ohio Road project (2011)
68. Chairman of the DRB on a \$15 million City of Tukwila, I-90, Street Improvement project (2011)
69. Contractor appointed DRB member on the \$15 million WSDOT, I-90, Richards Road project (2011)
70. Chairman of the DRB on \$20 million WSDOT, I-90, Two- Way Transit Lane highway project (2010)
71. Contractor appointed DRB member on the \$20 million WSDOT, I-5, Ebey Slough project (2010)
72. Contractor appointed DRB member on the \$11 million WSDOT, SR-9, Lundeen to SR-92 project (2010)
73. Agency appointed DRB member on a Mason County, WA, Belfair Sewer Conveyance project (2010)
74. Jointly selected DRB member on the \$3 million Idaho DOT, I-90, Bridges E of CDA project (2010)
75. Jointly selected DRB member on the \$2million Idaho DOT, I-90, Bridges West of CDA project (2010)
76. Jointly selected DRB member on the \$5 million Idaho DOT, US-95, Wyoming to SH-53 project (2010)
77. Agency appointed DRB member on the \$38 million WSDOT, US-395 Wandermere project (2010)
78. Agency appointed DRB member on the \$76 million WSDOT, I-90, Hyak to Snowshed project (2010)
79. Chairman of DRB on \$107 million WSDOT, I-405, 8th St. to SR 520 Design/Build project (2010)
80. Contractor appointed member on \$20 million WSDOT, I-405, Added Lane project (2010)
81. Chairman of the DRB on \$15 million WSDOT, I-90/SR-520 Active Traffic Management project (2009)
82. Contractor appointed member on \$12 million WSDOT, 39th Street Bridge (Vancouver) project (2009)
83. Chairman of the DRB on \$13 million WSDOT, I-5, Marysville Vicinity Median Barrier project (2009)
84. Chairman of the DRB on \$38 million WSDOT, SR-520 WLSP to SR-202 Widening project (2009)
85. Chairman of the DRB on \$15 million WSDOT, SR-99, Holgate, Electrical project (2009)
86. Chairman of the DRB on the \$80 m WSDOT, I-405, I-5 to SR-167, Stage 2 Design/Build project (2009)
87. Chairman of the DRB on \$110 million WSDOT, West Nalley Valley Interchange project (2009)
88. Agency appointed DRB member on the \$2 million Newcastle, Transit Center project (2009)
89. Jointly selected DRB member on the \$15 million Idaho DOT, Topaz River Bridge, project (2009)

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90. Jointly selected DRB member on the \$15 million Idaho DOT, Portneuf River Bridges, project (2009)
91. Chairman of the DRB on the \$13 million WSDOT, I-5, 172nd St NE Interchange Mod. project (2009)
92. Agency appointed DRB member on \$43 million WSDOT, SR-395 Lowering project (2009)
93. Chairman of the DRB on \$17 million WSDOT, SR-99, Mass. St to RR Way, Electrical project (2008)
94. Agency appointed DRB member on the \$29 million WSDOT, SR-20, Fredonia to SR5 project (2008)
95. Contractor appointed member on \$19 million WSDOT, SR 9, Marsh Rd Realignment project (2008)
96. Jointly selected CRB member on Oregon DOT McKenzie Bridges project claim (2008)
97. Jointly selected DRB member on King Co. \$167 million BW Sewage Treatment Plant project (2008)
98. Jointly selected DRB Chairman on King Co. \$90 million Brightwater Pump Station project (2008)
99. Agency appointed DRB member on the \$10 million Newcastle, I-5, Coal Creek Pkwy Ph 3 project (2008)
100. Agency appointed DRB member on the \$30 million WSDOT, SR 518/SR 509 widening project (2008)
101. Agency appointed DRB member on the \$10 million Newcastle, I-5, Coal Creek Pkwy Ph 2 proj. (2008)
102. Agency appointed DRB member on the \$51 million WSDOT, I-5, Rush Road to 13th St. project (2008)
103. Chairman on the \$124 m WSDOT, I-405, 112th Ave SE to SE 8th St, Design Build project (2007)
104. Chairman of the DRB on the \$18 million City of Port Angeles SE 8th Street Bridges project (2007)
105. Contractor appointed DRB member on a \$11 million WSDOT, SR 9 Realignment project (2007)
106. Contractor appointed DRB member on a \$34 million WSDOT, SR 539 Widening project (2007)
107. Jointly selected DRB member on King Co. \$208 million Brightwater Sewer/Tunnel project (2007)
108. Agency appointed DRB member on \$1.4 billion Caltrans, Self-Anchored Suspension Bridge (2007)
109. Jointly selected DRB member on the \$10 million Idaho DOT, Rainbow Bridge, project (2007)
110. Agency appointed DRB member on the \$30 million WSDOT, Everett Station bridge project (2007)
111. Jointly selected Chairman of CRB on the Oregon DOT, Antone – John Day River project claim (2007)
112. Jointly selected DRB member on King Co. \$131 million Brightwater Sewer/Tunnel project (2006)
113. Chairman of the DRB on the \$75 million WSDOT, I-5, 48th to Pacific, project (2006)
114. Jointly selected DRB member on the \$13 million Idaho DOT, Hwy 9, Eastport, project (2006)
115. Contractor appointed DRB member on a \$31 million WSDOT, SR 543 Widening project (2006)
116. Jointly selected CRB member on the Idaho DOT, McCall East-West Loop, project claim (2006)
117. Single member DRB on a \$5 million Idaho DOT, Prairie Avenue, project (2006)
118. Jointly selected DRB member on the \$10 million Idaho DOT, Hwy 97, Harrison Bridge, project (2006)
119. Agency appointed DRB member on the \$20 million WSDOT, SR-9 Reconstruction project (2005)
120. Chairman of the DRB on the \$50 million Nevada DOT, I-80/I-580 reconstruction project (2005)
121. Agency appointed member of the CRB on the Oregon DOT, La Grande project claim (2005)
122. Chairman of the DRB on the \$15 million WSDOT Eastgate P&R Direct Access project (2005)
123. Chairman of the DRB on the \$20 million Idaho DOT, Lewiston Hill to Genesse project (2005)
124. Chairman of the DRB on the \$15 million Utah DOT, US89 Summit to Garden City project (2005)
125. Chairman of the DRB on the \$15 million Idaho DOT, Setters to Bellgrove project, Stage II (2005)
126. Chairman of the DRB on the \$128 million Sound Transit Central Link Light Rail project (2005)
127. Agency appointed DRB member on the \$12 million WSDOT, SR 202 Reconstruction (2004)
128. Chairman of the DRB on the \$12 million WSDOT, I-5, Second Street Bridge project (2004)
129. Contractor appointed DRB member on a \$23 million WSDOT, SR 522 Interchange project (2004)
130. Chairman of the DRB on the \$15 million Idaho DOT, Setters to Bellgrove I project (2004)
131. Single member DRB on \$11 million Idaho DOT, US 95, Smith Creek vicinity, project (2004)
132. Jointly appointed DRB member on Idaho DOT, 11th Avenue Nampa, project (2003)
133. Chairman of the DRB on the \$18 million WSDOT, SR 500 project (2003)
134. Chairman of the DRB on a \$11 million City of Des Moines Street Improvements project (2003)
135. Agency appointed member on the \$56 million WSDOT, Maple Valley to Hobart Road proj. (2003)
136. Contractor appointed DRB member on the \$15 million Idaho DOT, Jct. SH 1-NE project (2003)
137. Chairman of the DRB on the \$10 million WSDOT, SR 900 Reconstruction project (2003)
138. Chairman of the CRB on the Oregon DOT, Camelot to Sylvan project claim (2003)
139. Chairman of the DRB on the \$13 million WSDOT, Lynnwood P&R Direct Access project (2003)
140. Chairman of the DRB on the \$8 million WSDOT, Ash Way P&R Direct Access project (2003)
141. Agency appointed member on \$35 m Alaska DOT, Glen-Parks I/C Design/Build project (2003)
142. Contractor appointed member on King County \$40 million Combined Sewer/Tunnel project (2003)
143. Agency appointed member on the \$15 million City of Spokane, Monroe St. Bridge project (2003)

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144. Chairman of the DRB on the \$21 million Idaho DOT, SR 95, Bellgrove to Mica project (2003)
  145. Agency appointed DRB member on a \$8 million City of SeaTac Street Improvement project (2002)
  146. Contractor appointed DRB member on a \$8 million WSDOT, Tunnel Fire Protection project (2002)
  147. Contractor appointed member on a \$2 million City of Everett, Tennant Improvement project (2002)
  148. Chairman of the DRB on the \$14 million Caltrans, I-5, Klamath RR to OR State line project (2002)
  149. Agency appointed member on the \$22 million WSDOT, Thurston Way Design/Build project (2001)
  150. Contractor appointed DRB member on a \$20 million WSDOT, 180th to Maple Valley project (2001)
  151. Agency appointed DRB member on a \$30 million WSDOT, I-90, Sunset Interchange project (2001)
  152. Agency appointed DRB member on a \$10 million City of Everett bridge & approaches proj. (2001)
  153. Contractor appointed CRB member on the Oregon DOT, Immigrant Hill project claim (2001)
  154. Contractor appointed member on the \$20 million City of Everett, Transit Station project (2000)
  155. Single member DRB for a \$34 million WSDOT Interstate Highway reconstruction project (2000)
  156. Chairman of the DRB on the \$8 million WSDOT, 164th Street Interchange project (2000)
  157. Chairman of the DRB on a \$0.6 million issue on an Idaho Transportation Dept. project (1999)
  158. Contractor appointed DRB member on a \$12 million WSDOT, 40th Street Interchange proj. (1999)
  159. Chairman of the DRB on the \$12 million WSDOT, Clinton Ferry Terminal project (1999)
  160. Contractor appointed DRB member on an \$8 million City of Sumner, WA, road project (1999)
  161. Contractor appointed CRB member on the Oregon DOT, Columbia City NCL project claim (1998)
  162. Single member CRB for a \$1.0 million issue on a Lane County, OR, road project (1998)
  163. Chairman of the DRB on the \$10 million WSDOT, Edmonds Ferry Terminal project (1998)
  164. Agency appointed DRB member on a \$7 million WSDOT, Emergency Stabilization project (1998)
  165. Agency appointed DRB member on \$8 million WSDOT, Erosion Stabilization project Stg. 2 (1998)
  166. Contractor appointed DRB member on \$11 million Washington State Univ. building project (1997)
  167. Chairman of the DRB for a \$12 million WSDOT, I-405, HOV lanes project( 1997)
  168. Agency appointed DRB member on a \$34 million WSDOT, I-405, HOV lanes project( 1997)
  169. Agency appointed DRB member on a \$23 million WSDOT, SR-167, HOV lanes project (1996)
  170. Chairman of the DRB for a \$22 million Washington State University Branch Campus project (1995)
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**ONGOING CONSULTING SERVICES**   *Please enter your most recent experience first*

Job Title                      Disputes Resolution Consultant

Begin Date: January 1994

Employer Name              Quadrant II, Inc.

Duties/Projects:

 1

Claims Resolution:  
Experienced mediator, arbitrator, and project neutral for construction disputes.  
Largest Arbitration: \$85 million claim on a Light Rail project. (Three member panel)

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Partnering Facilitation:  
Facilitated over 250 partnering workshops on construction and design projects through out the USA and Canada  
(No longer doing Partnering facilitation)

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**PAST WORK EXPERIENCE**   *Please enter your most recent experience first*

Job Title                      Chief Construction Engineer    (Position last four years of employment at WSDOT)

Employer Name              Washington State Department of Transportation

From: 07/01/1963    To:    06/30/1993

	Begin Date	End Date
Duties/Projects		

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1	30 years experience with the Washington State Department of Transportation. (Retired 1993) Assignments included Chief Construction Engineer, Claims Engineer, and Project Manager. • Chief Construction Engineer, 1989 - 1993: Responsible for oversight of all highway construction contracts. Statewide. Approving authority for all contract changes, including dispute resolution. • Claims Engineer, 1981 - 1989: Responsible for the analysis, negotiation and settlement of construction contract claims statewide. Claims resolved totaled \$135 million. • Assistant District Construction Engineer, 1978 - 1981: Assisted in the management of the construction program for a highway district. Responsibilities included contract change approvals, staff and resource management, public relations and dispute resolution. • Project Manager, 1974 - 1977: Managed highway construction contracts and design projects. Managed an office of 25-35 of engineers and technicians dedicated to construction contract administration and the design of interstate highways and other large projects. • Engineer and Technician, 1963 - 1974: Positions include Assistant District Materials Engineer, Design Section Leader, Construction Inspector and Survey Crew Chief.		
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**LICENSES**

	License Title	License Number	Issued By	Issue Date	Expiration Date
1	Professional Engineer Civil	13302	State of Washington	3/01/1972	8/14/2020

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**CERTIFICATES**

	Certificate Title	Certificate Number	Issued By	Issue Date	Expiration Date
1	Mediator Practitioner	none	Dispute Resolution Center of Snohomish County, WA	2/14/1991	none

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**EDUCATION**

	Diploma/Degree/Certificate	Course of Study	University/College	Date Completed	Dates Attended (If diploma not awarded)
1	Business Administration B. S.	Business	City University Bellevue, WA	08/30/1979	-
2		General Studies, Economics	Clark College		01/01/1975 - 1/1/1977
3		Civil Engineerig	Shoeline Community College		01/01/1965 - 4/1/1/71

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**DRB/DRA TRAINING ATTENDED**

	Training Title	Training Provider	Date(s) Attended
1	DRB Administration & Practices	DRBF	5/31/1018 -
2	DRB Administration & Practices & Caltrans DRA	DRBF	10/19/2016 - 10/20/2016
3	DRB Administration & PracticesC	DRBF	6/05/2015 -
4	Caltrans DRA	Caltrans & DRBF	11/17/2007 -
5	DRB Administration & Practices	DRBF	4/26/2006 -
6	DRB Chairing	DRBF	10/24/2000 -
7	DRB Administration & Practices	DRBF	10/23/2000 -

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**- PROFESSIONAL AFFILIATIONS**

	Title	Organization Name	Your Role/Organization Description	Affiliation Dates
1	DRB Foundation		Member	6/1/1/96 - 12/31/2019

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**- ONGOING ALTERNATIVE DISPUTE RESOLUTION EXPERIENCE** *Please enter your experience in chronological order*

	Project Name (Caltrans EA)	Contract \$ Amount	Administrating Agency	Contractor	Start and End (estimated) Dates	Your Role	
						DRB Member	DRB Chair/DRA
1	See Section "CURRENT EMPLOYMENT"				01/01/1995 -	<input type="checkbox"/>	<input type="checkbox"/>

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**- COMPLETED ALTERNATIVE DISPUTE RESOLUTION EXPERIENCE**

	Project Name (Caltrans EA)	Contract \$ Amount	Agency Administered	Contractor	Start and End Dates	Your Role	
						DRB Member	DRB Chair/DRA
1	See Section "CURRENT EMPLOYMENT"				01/01/1995 -	<input type="checkbox"/>	<input type="checkbox"/>

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**CERTIFICATION AND ACKNOWLEDGMENT**

- By checking this box, I certify that the information in this form is true and accurate to the best of my knowledge, information, and belief.
- By checking this box, I acknowledge that I will uphold the Dispute Resolution Board Foundation (DRBF) Canons - (1) Disclosure, (2) Conflicts of Interest, (3) Confidentiality, (4) Board Conduct and Communication, and (5) Board Procedures - as described in Section I, "Description of Work," of the DRB or DRA Agreements.
- By checking this box, I understand that either the Department or the Contractor may replace me as described in Section VII, "Replacement of DRB Member," or "Replacement of DRA," including for failure to uphold the DRBF Canons as specifically set forth in Section I, "Description of Work," of the DRB or DRA Agreements, respectively.

**SIGNATURE**

DATE

06/06/2119