Calmentor/Mentor-Protégé Statewide Quarterly List of All Pairs District 4 Calmentor Program Report

| Program | Name | District | Mentor | Small Business Enterprise: | Veteran Business Enterprise: X = | Disadvanta ged Business Enterprise: X = Certified | Protégé | Business Enterprise: X = | Veteran | Enternrise X = | Start Date | Graduation Date |
|------------|------------------------------|----------|----------------|----------------------------------|---|--|----------------------------------|--------------------------------|---------|----------------|------------|-----------------|
| District 4 | District 4 Calmentor Program | 4 | AECOM | | | | Inder Design Group | | | | 7/1/2023 | 6/30/2024 |
| District 4 | District 4 Calmentor Program | 4 | HNTB | | | | Next Steps Marketing | x | | x | 9/14/2022 | 5/3/2024 |
| District 4 | District 4 Calmentor Program | 4 | Pacific Legacy | | | | Aeroskape LLC | x | x | | 8/23/2022 | 5/3/2024 |
| District 4 | District 4 Calmentor Program | 4 | Parsons | | | | K 14 Facilities Program Managers | x | | x | 8/6/2022 | 1/25/2024 |
| District 4 | District 4 Calmentor Program | 4 | TBD | | | | Auriga Corporation | x | x | x | 12/5/2024 | |
| District 4 | District 4 Calmentor Program | 4 | TBD | | | | SORA Engineering | x | | | 12/5/2024 | |

| Calmentor | Number of Graduates |
|------------------------------------|---------------------|
| North Region Graduates | TBD |
| Central Region Calmentor Graduates | TBD |
| District 4 Calmentor Graduates | 77 Firms |
| San Diego Calmentor Graduates | TBD |
| Southern CA Alliance Graduates | TBD |
| TOTAL | TBD |



| Disabled Veteran | | |
|---------------------|----------|---------|
| Business Enterprise | Number | Percent |
| Mentors | No firms | 0% |
| Protégés | 10 firms | 9% |

| Disadvantaged Business | | |
|------------------------|----------|---------|
| Enterprise Firms | Number | Percent |
| Mentors | 2 firms | 11% |
| Protégés | 47 Firms | 42% |

Notes for the Spreadsheet include:

1) Graduate Protégé Firms: Total graduate protege firms includes 1 firm that is now a mentor firm and 4 graduate protége firms that were mentor firms but merged with larger firms.

2) Mentor Firms: Total active mentor firms is 13 firms (active firms are those with pairings or graduations in District 4 within the last 12 months, have Memoranda of Understanding in progress, or are new mentor firms).

3) Protégé Firms: Total protégé firms excludes 40 graduate protégé and protege firms due to the following reasons: a) 9 firms exceeding the Calmentor \$5 million annual

revenues threshold for protégé firms; b) 3 firms no longer in transportation sector or not meeting the Calitrans Division of Procurement and Contracts A&E professional service requirement for Calmentar; c) 3 firms no longer in busines; d) 10 firms no longer wanting

to participate in District 4 Calmentor; e) 6 firms no longer doing business in the State of California; and f) 9 firms merged with other firms.

4) Inactive Mentor Firms: Total inactive mentor firms includes 5 firms due to the following reasons: a) 1 firm had no (zero) pairings in District 4; and b) 4 firms had no pairings within past 12 months.

5) Protégé Firms Seeking Pairs: 6 District 4 protégé firms are currently seeking mentors.

6) Number of Approved Memoranda of Understanding during Quarter 3: There were 1 (one) MOU approved this quarter.

7) Pending Memoranda of Understanding: There are no pending MOUs this quarter.

| Program | District | Mentor | Small Business Enterprise | Disabled Veteran Business Enterprise | Disadvantaged Business Enterprise | Date Joined | Currently Mentoring (Yes or No) | Total Number of Graduates Mentored | Notes |
|-----------|------------|------------------------------|---------------------------------|---|---|----------------|--|--|--|
| Calmentor | District 4 | AECOM | | | | 1/29/2007 | Yes | 7 | Pairing with Inder Design Group |
| Calmentor | District 4 | Chaudhary & Associates | x | | х | 8/31/2010 | No | 3 | |
| Calmentor | District 4 | Gannett Fleming | | | | 4/27/2023 | No | 0 | |
| Calmentor | District 4 | Ghirardelli Associates, Inc. | X | | x | 1/29/2007 | No | 7 | |
| Calmentor | District 4 | HDR | | | | 5/28/2007 | No | 3 | |
| Calmentor | District 4 | HNTB | | | | 1/29/2007 | Yes | 6 | Pairing with Next Steps Marketing (Moved from Jacobs) |
| Calmentor | District 4 | Jacobs | | | | 3/1/2007 | No | 1 | |
| Calmentor | District 4 | Pacific Legacy, Inc. | | | | 3/1/2020 | Yes | 0 | Pairing with Aeroskape LLC |
| Calmentor | District 4 | Parsons | | | | 2/27/2008 | Yes | 3 | Pairing with K-14 |
| Calmentor | District 4 | Smith Emery | | | | 8/1/2021 | No | 0 | |

| Calmentor | District 4 | Stantec | | 1/27/2011 | No | 4 | |
|-----------|------------|---------------|--|-----------|----|----|--|
| Calmentor | District 4 | TRC Companies | | 8/4/2013 | No | 8 | |
| Calmentor | District 4 | WSP | | 1/29/2007 | No | 11 | |

| Destici | Small Business Enterpsie | Disabled Veteran Business Enterprise | Disadvanaged Business Enterprise | Date Joined | ected Graduation Date | Notes |
|--|--------------------------------|---|--|-------------------------|-----------------------------|---|
| Protégé ABA Global | X | Enterprise | X | 1/29/2007 | 4/1/2011 | Notes |
| Acumen Building Enterprise, Inc. | X | | X | 1/29/2007 | 3/1/2010 | |
| Adanta, Inc. | X | | X | 10/9/2012 | 5/1/2015 | |
| Aeroskape, LLC | X | x | | 6/21/2022 | 8/24/2023 | Paired with Pacific Legacy |
| AGS, Inc AIM Engineering Consultants, Inc. | X | | x | 9/10/2015 12/29/2021 | | |
| Alfred Civil Engineering | x | | x | 4/26/2014 | 5/1/2023 | |
| Alfred Martinez Engineering | x | | X | 5/11/2021 | 4/27/2023 | SB-PW |
| gCEL | ? | | ~ | 5/28/2007 | | No record in DGS Database |
| Ibion Environmental, Inc. | X | | X | 10/30/2013 | 9/1/2016 | |
| liquot Associates, Inc. | X | | X | 1/24/2011 | 3/1/2013 | |
| Ita Archaeological Consulting LLC | X | | | 12/18/2019 | | No pending pairing request |
| MC Consulting Engineers, Inc. | X | | x | 1/29/2007 | 4/1/2008 | |
| nchor Engineering | x | x | | 1/29/2007 | 3/1/2008 | |
| ndy Kinane Historic Evaluation | x | | x | 8/27/2007 | 2/1/2009 | SB-PW |
| rea West Environmental, Inc. uriga Corporation | ^ | | X | 8/26/2016 12/5/2024 | 2/1/2018 | Request to Mentor Out |
| xia Group California | x | | ^ | 6/21/2021 | | SB-PW |
| xiom Corporation | X | | x | 5/28/2007 | 7/1/2012 | 00111 |
| zad Engineering | X | | x | 5/1/2019 | | No pending pairing request |
| ACE Geotechnical | | | | 12/1/2009 | | No pending pairing request |
| alance Hydrologics, Inc. | x | 1 | 1 | 1/24/2013 | | No pending pairing request |
| aseline Engineering | ? | | | 1/24/2011 | | No record in DGS Database as of 1/2023 |
| ellecci & Associates | x | | | 4/3/2008 | 4/1/2012 | |
| enchmark Environmental Engineering | | | | 1/28/2008 | | No pending pairing request |
| aines Group, Inc. (BGI) | | | | 9/10/2018 | | |
| ioMaAs | х | | X | 5/28/2007 | 7/1/2012 | |
| onkowski & Associates | ? | | | 10/15/2011 | 5/1/2014 | No record in DGS Database as of 1/2023 |
| runsing Associates | X | | | 1/24/2011 | | No pairing requested; focusing on fire rebuilding per website |
| M Pros | | | | 1/29/2007 | 4/1/2011 | |
| DIM Engineering, Inc. | | | | 7/3/2017 | | Firm located outside District 4 Geographic Boundary |
| E2 Corporation | x | | x | 4/26/2012 | 6/1/2015 | |
| how Engineering | x | | | 4/26/2012 | | No pending pairing request |
| HS Consulting Group | x | | x | 2/24/2009 | | No pairing requested; multiple California offices outside District 4 |
| inquini Passarino | | | | 9/9/2008 | 5/1/2010 | |
| ondor Country Consulting | X | | × | 9/9/2008 | | SB-PW, No pending pairing request |
| S Consulting | | | x | 1/20/2021 | | No pending pairing request, declined Parsons pairing |
| SW/Struber-Stroeh Engineering Group, Inc. | X | | x | 12/1/2009 9/19/2017 | | No pending pairing request |
| TN abri. Inc. | × | | | 12/1/2009 | 10/1/0010 | Firm located outside District 4 Geographic Boundary |
| | 2 | | x | 6/18/2008 | 10/1/2012 | No second in DCC Database on of 1/2022, ETD supported and CCC |
| arnell Shaw Environmental esignlab 252 | X | | ^ | 1/24/2011 | 5/1/2015 | No record in DGS Database as of 1/2023; FTB suspended per SOS |
| | ^ | | | 2/4/2008 | 5/1/2015 | No popular polytop request |
| arthquake and Structures, Inc. | x | | | 7/1/2018 | | No pending pairing request |
| arthview Science coTech Resources, Inc. | X | x | | 1/24/2011 | 4/1/2012 | Declined further participation |
| MG Architects | ^ | ^ | x | 2/27/2007 | 4/1/2012 | |
| eostructural Engineering, Inc. | x | | ^ | 12/18/2019 | 7/22/2021 | |
| reen Valley Consulting Engineers | ? | | x | 4/7/2011 | 5/1/2014 | No record in DGS Database as of 1/2023 |
| npact Sciences, Inc. | X | | ~ | 3/15/2021 | 4/27/2023 | |
| ider Design Build | | | | 4/17/2023 | 6/30/2024 | MOU with AECOM |
| spection Services | | | | 1/29/2007 | 5/1/2009 | |
| D Planning | | | | 1/29/2007 | 4/1/2008 | |
| BE, Inc. | x | | | 1/3/2023 | | |
| DMI Corporation | X | х | | 1/25/2019 | | No pending pairing request |
| ohnson Marigot Consulting | x | | | 8/26/2018 | 2/1/2018 | |
| -14 Facilities Program Managers | х | | х | 1/12/2022 | 1/25/2024 | Graduaton extended by SC |
| atin Engineering Consulting | х | x | | 8/3/2013 | 10/1/2015 | |
| eish Environmental | Х | | X | 6/29/2018 | 4/22/2021 | |
| elder Engineering | ? | | | 12/1/2009 | | No record in DGS Database; no pairing requested |
| antex Landscape Architecture Inc. | | | | 2/4/2014 | 5/1/2016 | |
| EE Incorporated | x | | x | 1/26/2012 | 5/1/2014 | |
| Lee Corporation | X | | x | 1/28/2008 | | No pending pairing request |
| agdave Associates, Inc. | ? | | | 6/18/2008 | 105/0011 | No record in DGS Database as of 1/2023 |
| ET Resources Inc. | | x | x | 5/30/2017 | 1/25/2018 | |
| icroEstimating, Inc | | | ~ | 1/29/2007 | 4/1/2009 | |
| he Montez Group | | | x | 9/3/2019 1/29/2007 | 1/28/2022 | |
| SE Group | × | | | 1/29/2007 | 7/1/2008 | No ponding pairing request |
| ad Engineering, Inc. eema Group LLC & Eng. Cons. Inc. | 2 | | x | 12/1/2009 | 7/1/2012 | No pending pairing request No record in DGS Database as of 1/2023 |
| ext Steps Marketing | X | | x | 5/1/2009 | 1/25/2024 | Paired with HNTB; quarter extension request approved |
| DIC Environmental | x | x | <u>^</u> | 12/1/2009 | | Firm located outside District 4 Geographic Boundary; no pending pairing |
| nilip Henry Architecture | x | Â | | 12/1/2009 | 10/1/2012 | |
| SM Associates | x | x | | 7/21/2016 | | No pending pairing request |
| &M Environmental & Infrastructure Engineering, Inc. | , î | | | 6/18/2008 | | No pending pairing request |
| eplicant AD | x | 1 | x | 9/17/2018 | 5/1/2020 | |
| afework, Inc. | x | | , î | 12/1/2009 | 4/1/2011 | SB not MB; SB-PW |
| alaber Associates, Inc. (SAI) | ~ | l | l | 1/29/2007 | 7/1/2010 | |
| alimi CM | x | 1 | x | 7/21/2021 | 1/26/2023 | |
| ierra Engineering Group | x | 1 | x | 2/24/2009 | | No pending pairing request; offices in Florida and California |
| ilicon Transportation Consultants | X | | | 10/14/2015 | | No pending pairing request |
| ix Rivers Geosciences | х | | х | 5/21/2020 | 1/28/2022 | |
| | | | | | 4/4/2044 | SB-PW |
| Kwok Engineers, Inc. | Х | | X | 8/28/2008 | 4/1/2011 | 3B-FW |

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| Sonika Corporation SORA Engineering SORA Engineers SORA Engineers SSC Inc. SStarGazer Enterprises Structus, Inc. Substrate Summit Associates CM Summit Assoc | X X X X X X X X X X X X X X X X X X X | x | X X X X X X X X X X X X X X X X X X X | 10/9/2012 12/5/2023 3/12/2007 9/3/2013 1/29/2007 9/3/2013 1/29/2007 9/3/2013 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/2/2009 1/2/2009 2/27/2007 1/29/2007 2/2/2009 2/27/2007 1/29/2007 1/29/2007 2/2/2009 2/27/2007 | 3/1/2008 4/27/2023 4/22/2021 10/1/2011 5/1/2017 4/1/2028 10/25/2018 10/25/2018 4/15/2020 4/15/2020 4/15/2020 1/26/2023 4/1/2011 4/1/2011 4/1/2011 N/A N/A N/A N/A | Dynamic Dzyne Associates, Inc. listed for certification dt SB-PW Firm located outside District 4 Geographic Boundary; no No pending pairing request Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary | no pending pairin |
|---|---|----------|---|--|--|--|-------------------|
| SORA Engineering SPS Engineers | | X | X X X X X X X X X X X X X X X X X X | 12/6/2023 3/12/2007 12/30/2021 10/15/2018 1/29/2021 1/29/2021 1/29/2021 1/29/2021 1/29/2016 1/29/2027 1/29/2016 1/29/2027 1/29 | 3/1/2008 4/27/2023 4/22/2021 10/1/2011 5/1/2017 4/1/2028 10/25/2018 10/25/2018 4/15/2020 4/15/2020 4/15/2020 1/26/2023 4/1/2011 4/1/2011 4/1/2011 N/A N/A N/A N/A | Request to Mentor Out No record in DGS Database Dynamic Dzyne Associates, Inc. listed for certification dt SB-PW Firm located outside District 4 Geographic Boundary; nc No pending pairing request Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary; nc No pending pairing request | no pending pairin |
| SPS Engineers SSC Inc. StarGazer Enterprises Structus, Inc. Summit Associates CM Synergistics, Inc. TD Thormton Group Tom Marketing Department The Marketing Department Theopenaous Structural Engineers V95CE, Inc. W95 Solutions W95 Solutions W45 Solutions W45 Solutions W45 Solutions W40 Corp W40 Corp Core regineering Key: Highlighted in Yellow = Graduate Highlighted in Yellow = Graduate Highlighted in Yellow = Graduate Highlighted in Green = Paired Highlighted in Green = Paired Highlighted in Green = Sociates, Inc. Cooper Pugde Mgmt. Inc. <td>X X X X X X X X X X X X X X X X X X X</td> <td>X</td> <td>X X X X X X X X X X X X X X X X X X</td> <td>12/02/02/02 10/15/2018 10/15/2018 1/29/2007 1/29/2013 1/29/2019 1/29/2016 1/29/2016 1/29/2017 1/29/2017 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 2/2/2/2017 1/29/2007 2/2/2/2017 1/29/2007 2/2/2/2017 1/29/2007 2/2/2/2017 1/29/201</td> <td>4/27/2023 4/22/2021 10/1/2011 5/1/2017 4/1/2008 10/25/2018 4/15/2020 4/15/2020 4/15/2020 4/15/2020 4/12/2018 4/1/2011 4/1/2011 1/26/2023 1/26/2020</td> <td>Dynamic Dzyne Associates, Inc. listed for certification dt SB-PW Firm located outside District 4 Geographic Boundary; no No pending pairing request Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary, no No pending pairing request</td> <td>no pending pairin</td> | X X X X X X X X X X X X X X X X X X X | X | X X X X X X X X X X X X X X X X X X | 12/02/02/02 10/15/2018 10/15/2018 1/29/2007 1/29/2013 1/29/2019 1/29/2016 1/29/2016 1/29/2017 1/29/2017 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 2/2/2/2017 1/29/2007 2/2/2/2017 1/29/2007 2/2/2/2017 1/29/2007 2/2/2/2017 1/29/201 | 4/27/2023 4/22/2021 10/1/2011 5/1/2017 4/1/2008 10/25/2018 4/15/2020 4/15/2020 4/15/2020 4/15/2020 4/12/2018 4/1/2011 4/1/2011 1/26/2023 1/26/2020 | Dynamic Dzyne Associates, Inc. listed for certification dt SB-PW Firm located outside District 4 Geographic Boundary; no No pending pairing request Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary, no No pending pairing request | no pending pairin |
| StarGazer Enterprises Structus, Inc. Substrate Substrate Substrate Substrate Sumit Associates CM Sum Mountain LLC Swain Biological Synergistics, Inc. TD Thornton Group Team ES, Inc. The Marketing Department Weis Solutions W95 E., Inc. Structural Engineers VSCE, Inc. Solutions W45 Solutions W45 Solutions W45 Solutions W45 Solutions W40 Corp W40 Corp W40 Corp W41 Corp Coore regineering Key: Highlighted in Yellow = Graduate Highlighted in Green = Paired Highlighted in Green = Paired Stocoper Puged Mgmt. Inc. | X X X X X X X X X X X X X X X X X X X | X | X X X X X X X X X X X X X X X X X X | 10/15/2018 1/29/2007 9/3/2013 1/29/2007 9/3/2013 1/29/2016 1/29/2016 1/29/2016 1/29/2016 1/1/12019 1/1/12019 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 2/2/2/2009 2/27/2007 1/1/9/2017 1/1/9/2017 1/1/9/2017 1/1/9/2017 1/1/9/2017 | 4/12/2021 10/1/2011 5/1/2017 4/1/2018 10/25/2018 4/15/2020 4/15/2020 4/15/2020 4/15/2020 4/15/2020 4/1/2012 4/1/2011 4/1/2011 N/A N/A N/A N/A N/A | Dynamic Dzyne Associates, Inc. listed for certification dt SB-PW Firm located outside District 4 Geographic Boundary; no No pending pairing request Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary no No pending pairing request | no pending pairin |
| Structus, Inc. Substrate Substrate Sum Michaes CM Sum Michaes CM Sum Michaes CM Synergistics, Inc. DT Thornton Group Feam EES, Inc. The Marketing Department The Solutions VSEE, Inc. VSE Is inclusted VMAR Department Western Properties Inc.//dba InContext VEI Engineers, Inc Coon Engineers, Inc Cooner Engineers And and Marketing Engineers Villaphilghted In Green = Paired Highlights In Red = NO Pending Pairing Request Firms no wexceeding S5 million C | X X X X X X X X X X X X X X X X X X | X | X X X X X X X X X X X X X X X X X X | 1/29/2007 9/3/2013 1/29/2007 1/29/2016 1/29/2016 1/29/2016 1/29/2017 1/29/2007 | 10/1/2011 5/1/2017 4/1/2008 10/25/2018 4/15/2020 4/15/2020 4/1/2012 4/1/2012 4/1/2011 4/1/2011 4/1/2011 N/A N/A N/A N/A | Dynamic Dzyne Associates, Inc. listed for certification dt SB-PW Firm located outside District 4 Geographic Boundary; no No pending pairing reguest Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary; no No pending pairing reguest | no pending pairin |
| Substrate Summit Associates CM Sum Mountain LLC Swaim Biological Synergistics, Inc. TD Thornton Group Toam EES, Inc. The Marketing Department Theophanous Structural Engineers Tremaine & Associates, Inc. TRS Consultants Urban Design Consulting Engineers VSCE, Inc. VSCE, Inc. VSCE Engineering W+S Solutions Watearth, Inc. WAU Corp Western Properties Inc./dba InContext YEI Engineers, Inc Zoon Engineering Key: Highlighted in Yellow = Graduate Highlighted in Yello | X X X X X X X X X X X X X X X X | X | X X X X X X X X X X X X X X X X | 9/12/013 1/29/2007 1/29/2007 1/29/2016 3/1/2018 1/21/2018 1/21/2019 5/1/2019 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 2/24/2009 2/27/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 2/24/2009 | 5/1/2017 4/1/2008 10/25/2018 4/15/2020 4/15/2020 4/15/2020 4/1/2012 4/1/2012 4/1/2011 4/1/2011 4/1/2011 | Dynamic Dzyne Associates, Inc. listed for certification dt SB-PW Firm located outside District 4 Geographic Boundary; no No pending pairing request Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary, no No pending pairing request | no pending pairin |
| Summir Associates CM Summir Associates CM Summir Associates (Inc. TO Thornton Group Geam EES, Inc. The Marketing Department The ophanous Structural Engineers Tremaine & Associates, Inc. (R8 Consultants Then Design Consulting Engineers (SCE, Inc. (SCE, Inc.) | X X X X X X X X X X X X X X X X X X | X | x x x x x x x x x x x x x x x x x x x | 1/29/2007 1/29/2016 1/29/2016 1/29/2016 1/21/2019 1/1/8/2014 1/29/2007 1/29/2007 1/29/2007 1/2/1/2009 1/29/2007 1/2/1/2009 1/29/2007 1/20/2007 1/2 | 4/1/2008 10/25/2018 4/15/2020 4/15/2020 4/1/2010 1/26/2023 4/1/2011 4/1/2011 4/1/2011 1/26/2023 N/A N/A N/A N/A | SB-PW Firm located outside District 4 Geographic Boundary, no No pending pairing request Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary, no No pending pairing request | no pending pairin |
| Sum Mountain LLC Swaim Biological Synergistics, Inc. ID Thorthon Group Geam EES, Inc. ID Thorthon Group Geam EES, Inc. Ream EES, Inc. The Marketing Department Theophanous Structural Engineers Tremaine & Associates, Inc. RSS Consultants Jrban Design Consulting Engineers SCE, Inc. SYS E Engineering W4 S Solutions W4 Solutions Watearth, Inc. VB Solutions Watearth, Inc. Zoon Engineering City Cap W3 Solution Solutions Construction) CK2 Unpain Painter Momt. Inc. <td>X X X X X X X X X X X X X</td> <td>X</td> <td>x x x x x x x x x x x x x x x x x x x</td> <td>1/22/2016 3/1/2018 3/1/2018 12/1/2009 5/1/2019 11/18/2014 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 2/2/2/009 2/27/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007</td> <td>10/25/2018 4/15/2020 4/15/2020 4/1/2028 7/1/2012 4/1/2011 4/1/2011 4/1/2011 N/A N/A N/A N/A</td> <td>Firm located outside District 4 Geographic Boundary; no No pending pairing request Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary, no No pending pairing request</td> <td></td> | X X X X X X X X X X X X X | X | x x x x x x x x x x x x x x x x x x x | 1/22/2016 3/1/2018 3/1/2018 12/1/2009 5/1/2019 11/18/2014 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 2/2/2/009 2/27/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 | 10/25/2018 4/15/2020 4/15/2020 4/1/2028 7/1/2012 4/1/2011 4/1/2011 4/1/2011 N/A N/A N/A N/A | Firm located outside District 4 Geographic Boundary; no No pending pairing request Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary, no No pending pairing request | |
| Swaim Biological Synergistics, Inc. ID Thornton Group ID Thornton Group Ream EES, Inc. IF The Markoting Department The Markoting Department Theophanous Structural Engineers Torsonultants Jrban Design Consulting Engineers SOCL, Inc. VPS Solutions Wats Solutions Wats Song Consultants VPS Solutions Wats Corp Wats Corp Wold Corp Coon Engineering VPS Solutions Wats Corp Wats Corp Coon Engineers, Inc Coon Engineering Key: Highlighted in Vellow = Graduate Highlighted in Green = Paired Highlighted in Green = Paired Souper Puged Mymt. Inc. Crossroad Lab : : Sturb Associates, Inc. (construction) KCS William M. Hadaya Corporation Tirms no longeners of long business in the State of California (6): Transportation Infrastructure Gr | X X X X X X X X X X X X X X | X | X X X X X X X X X X X | 3/1/2018 3/1/2018 12/1/2009 5/1/2019 11/18/2014 11/18/2014 11/18/2014 11/28/2007 1/29/2007 1/29/2007 1/29/2007 1/29/2007 2/24/2009 2/27/2007 1/29/2017 | 4/15/2020 4/12/2028 7/1/2012 4/1/2008 1/26/2023 4/1/2011 4/1/2011 4/1/2011 | Firm located outside District 4 Geographic Boundary; no No pending pairing request Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary, no No pending pairing request | |
| ID Thorton Group ID Thorton Group ID Thorton Group Seam EES, Inc. The Marketing Department Incomparing Advances Inc. TRS Consultants Inc. TRS Consultants INF Consulting Engineers ISOE, Inc. ISOE, Inc. ISOE Engineering ISOE Inc. ISOE I | X X X X X X X X X X | | X X X X X X X X X X X | 5/1/2019 11/18/2014 11/18/2014 11/18/2014 11/28/2007 10/8/2012 6/18/2008 1/29/2007 11/8/2020 11/8/2020 11/8/2020 2/24/2009 2/24/2009 2/24/2009 2/24/2009 2/27/2007 11/9/2017 11/9/2017 11/9/2017 11/9/2017 11/9/2017 | 4/1/2008 7/1/2012 4/1/2008 1/26/2023 4/1/2011 4/1/2011 N/A N/A N/A N/A | No pending pairing request Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic boundary Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary, no No pending pairing request | |
| Team EES, Inc. Team Eask, Inc. The Marketing Obpartment The Marketing Obpartment The Marketing Obpartment Teamine & Associates, Inc. RS Consultants Tributorial Structural Engineers SOCE, Inc. VS Engineering V+S Solutions Vatearth, Inc. VAU Corp Vostem Properties Inc./dba InContext VEI Engineers, Inc Coon Engineers, Inc Coop: tighilghtight in Green = Paired tighilghtight in Green = Paired Uphilghts in Green = Socialization Cooper Pugeda Mymt. Inc. Zooper Pugeda Mymt. Inc. Zooper Pugeda Mymt. Inc. Zooper Pugeda Mymt. Inc. Watural Resources Consulting Engineeres, Inc. Willar M. Acodkin, Inc. Vatural Resource Consulting Engineeres, Inc. Willare M. Hadaya Corporation Tirms no longrengineeres Ansociales <t< td=""><td>X X X X X X X X X X</td><td></td><td>X X X X X X X X X X X</td><td>11/18/2014 11/28/2007 10/9/2012 6/18/2008 11/28/2007 12/1/2009 11/28/2007 11/28/2007 11/28/2007 10/22/2018 11/28/2007 2/24/2009 2/24/2009 2/27/2007 10/9/2012 11/28/2007 10/9/2012 12/8/2007</td><td>4/1/2008 7/1/2012 4/1/2008 1/26/2023 4/1/2011 4/1/2011 N/A N/A N/A N/A</td><td>Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic boundary Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary; no No pending pairing request</td><td>no pending pairin</td></t<> | X X X X X X X X X X | | X X X X X X X X X X X | 11/18/2014 11/28/2007 10/9/2012 6/18/2008 11/28/2007 12/1/2009 11/28/2007 11/28/2007 11/28/2007 10/22/2018 11/28/2007 2/24/2009 2/24/2009 2/27/2007 10/9/2012 11/28/2007 10/9/2012 12/8/2007 | 4/1/2008 7/1/2012 4/1/2008 1/26/2023 4/1/2011 4/1/2011 N/A N/A N/A N/A | Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic boundary Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary; no No pending pairing request | no pending pairin |
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| Theophanous Structural Engineers Tremaine & Associates, Inc. TRS Consultants Jurban Design Consulting Engineers VSOE, Inc. VSOE, Inc | X X X X X X X | × | X X X X X X X X X X X | 10/9/2012 6/18/2008 1/29/2007 12/1/2009 1/29/2007 1/29/2007 1/29/2007 11/29/2007 11/29/2007 11/29/2007 11/29/2007 11/29/2007 11/9/2017 10/9/2017 10/9/2017 10/9/2017 | 7/1/2012 4/1/2008 1/26/2023 4/1/2011 4/1/2011 4/1/2011 | Firm located outside District 4 Geographic boundary Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary; no No pending pairing request | no pending pairin |
| Tremaine & Associates, Inc. TRS Consultants Urban Design Consulting Engineers VSCE, Inc. VSCE, Inc. VSSE, Inc. VSSE, Solutions Watearth, Inc. MAU Corp Watearth, Inc. MAU Corp Watearth, Inc. MAU Corp Watearth, Inc. MAU Corp Watearth, Inc. Watearth, Inc. VEI Engineers, Inc Zoon Engineering Key: itighlighted in Vellow = Graduate Highlighted in Green = Paired Highlighted in Green = Paired Highlighted in Green = Paired Highlighted in Green = Paired Scoper Pugde MgmL Inc. Zooserroad Lab Crossroad Lab Crossroad Lab Crossroad Lab Crossroad Lab Crossroad Lab Surf to Snow Environmental Resource Management Transamerican Engineers & Associates, Inc. Surf to Snow Environmental Resource Management Transportation Infrastructure Group Kopitor Environmental, LLC WES, Inc. Sty E Envinces | X X X X X X X | x | X X X X X X X X X X X | 6/18/2008 12/1/2009 12/8/2007 1/28/2007 1/8/2020 1/8/2020 1/8/2020 1/8/2020 1/8/2020 1/28/2009 2/27/2007 1/28/2009 2/27/2007 1/28/2009 2/27/2007 1/18/2012 1/28/2007 1/18/2012 1/28/2007 1/28/2007 1/28/2007 1/28/2007 | 7/1/2012 4/1/2008 1/26/2023 4/1/2011 4/1/2011 4/1/2011 | Firm located outside District 4 Geographic boundary Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary; no No pending pairing request | no pending pairin |
| TRS Consultants VSCE, Inc. VSCE, Inc. VST Engineering VS Solutions Watsorth, Inc. WAU Corp Western Properties Inc./dba InContext YEI Engineering Western Properties Inc./dba InContext YEI Engineers, Inc Zoon Engineering Key: Highlighted in Yellow = Graduate Highlights in Red = No Pending Pairing Request Firms now exceeding \$5 million Calmentor Protégé Firm annual evenue threshold (9): Cooper Puged Mymt. Inc. Crossroad Lab FE. Jordan Associates, Inc. (construction) KKCS William W. Hadaya Corporation Transportation Infrastructure Group Kopito Environmental, LLC Ness, Inc. Skye Technical Services Skye Enpineering and Planning, Inc. | | × | X X X X X X X X X X X | 1/29/2007 12/1/2009 1/29/2007 18/2020 11/8/2020 11/8/2021 11/9/2017 2/24/2009 2/27/2007 11/9/2012 11/9/2012 11/9/2012 11/9/2012 | 7/1/2012 4/1/2008 1/26/2023 4/1/2011 4/1/2011 4/1/2011 | Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary; no No pending pairing request | no pending pairin |
| Urban Design Consulting Engineers VSCE, Inc. | | × | X X X X X X X X X X X | 12/1/2009 1/29/2007 1/8/2020 1/8/2020 1/18/2020 1/18/2017 1/29/2007 2/24/2009 2/27/2007 2/24/2009 2/27/2007 1/29/2007 1/19/2012 1/29/2017 | 7/1/2012 4/1/2008 1/26/2023 4/1/2011 4/1/2011 4/1/2011 | Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary; no No pending pairing request | no pending pairin |
| VSCE, Inc. VST Engineering W+S Solutions Wataarh, Inc. WAU Corp Western Properties Inc./dba InContext YE Engineers, Inc Zoon Engineering Key: Highlighted in Yellow = Graduate Highlighted in Green = Paired Highlighte in Red = No Pending Pairing Request Firms now exceeding §5 million Calmentor Protégé Firm annual revenue threshold (9): Cooper Puged Mgmt. Inc. Crossroad Lab E. Jordan Associates, Inc. (construction) KKCS Suft to Snow Environmental Resource Management Transamerical Engineers & Associates William M. Hadaya Corporation Transportation Infrastructure Group Koptov Environmental, LLC NeS, Engineering and Planning, Inc. | | x | X X X X X X X X X X X | 1/29/2007 18/2/2020 11/2/2020 11/3/2020 11/3/2007 11/3/2007 2/24/2009 2/27/2007 11/3/2007 11/3/2007 11/3/2017 | 4/1/2008 1/26/2023 4/1/2011 4/1/2011 N/A N/A N/A N/A N/A | Firm located outside District 4 Geographic Boundary Firm located outside District 4 Geographic Boundary; no No pending pairing request | no pending pairin |
| N+S Solutions Naterin, Inc. Naterin, Inc. Naterin, Inc. Natorn | | × | | 1/8/2020 4/1/2019 11/9/2017 10/2/2018 10/2/2018 1/29/2007 2/2/4/2009 2/2/4/2009 2/2/2/2007 11/9/2017 10/9/2012 1/29/2007 11/9/2017 | 1/26/2023 4/1/2011 4/1/2011 4/1/2011 | Firm located outside District 4 Geographic Boundary; no No pending pairing request | no pending pairin |
| Vatearth, Inc. WatU Corp Western Properties Inc./dba InContext TEI Engineers, Inc Zoon Engineers, Inc Zoon Engineers, Inc Key: Highlighted In Vellow = Graduate Highlighted In Green = Paired Highlighted In Green = Paired Highlighted In Green = Paired Highlighted In Red = No Pending Pairing Request Firms now exceeding \$5 million Calmentor Protégé Firm annual revenue threshold (9): Zooper Pugdet MymL Inc. Crossroad Lab E: Jordan Associates, Inc. (construction) KKCS Milling worth & Rodkin, Inc. Vatural Resources Consulting Engineeers, Inc. Surf to Snow Environmental Resource Management Transportation Infrastructure Group Koptiov Environmental, LLC WES, Inc. Skye Technical Services Skye Technical Services | X X X X | x | | 11/9/2017 8/27/2007 10/22/2018 1/29/2007 2/24/2009 2/24/2009 2/27/2007 11/9/2017 10/9/2012 1/29/2007 3/12/2007 | 4/1/2011 4/1/2011 N/A N/A 4/1/2011 | Firm located outside District 4 Geographic Boundary; no No pending pairing request | no pending pairin |
| WAU Corp WAU Corp Westom Properties Inc./dba InContext /El Engineers, Inc Coon Engineering Segretary (dightighted in Yellow = Graduate lightighted in Oreen = Paired Tims now exceeding \$5 million Calmentor Protégé Firm annual Zooper Pugeda Mgmt. Inc. Zooper Pugeda Mgmt. Inc. Zooper Pugeda Mgmt. Inc. Zorear Associates, Inc. (construction) KCS Matural Resources Consulting Engineeers, Inc. Sur to Snow Environmental Resource Management Transportation Infrastructure Group Koption Infrastructure Group Koption Infrastructure Group Kigs. Inc. Statural Resource Management Transportation Infrastructure Group Koption Infragementangement <td>x</td> <td>x</td> <td></td> <td>8/27/2007 10/22/2018 1/29/2007 2/24/2009 2/27/2009 2/27/2007 11/9/2017 10/9/2012 1/29/2007 3/12/2007</td> <td>4/1/2011 4/1/2011 N/A N/A 4/1/2011</td> <td>Firm located outside District 4 Geographic Boundary; no No pending pairing request</td> <td>no pending pairin</td> | x | x | | 8/27/2007 10/22/2018 1/29/2007 2/24/2009 2/27/2009 2/27/2007 11/9/2017 10/9/2012 1/29/2007 3/12/2007 | 4/1/2011 4/1/2011 N/A N/A 4/1/2011 | Firm located outside District 4 Geographic Boundary; no No pending pairing request | no pending pairin |
| Western Properties Inc./dba InContext [El Engineers, Inc Zoon Engineering Key: Highlighted In Yellow = Graduate Highlighted In Green = Paired Highlights in Red = No Pending Pairing Request Firms now exceeding \$5 million Calmentor Protégé Firm annual evenue threshold (9): Cooper Pugeta Mgmt. Inc. Zrossroad Lab E. Jordan Associates, Inc. (construction) KKCS Surfu 5 Anow Environmental Resource Management Transamerican Engineers & Associates William M. Hadaya Corporation Transportation Infrastructure Group Koptov Environmental, LLC Wes, Engineers and State of California (6): Transportation Infrastructure Group Koptov Environmental, LLC Wes, Engineers and State of California (5): Transportation Infrastructure Group Koptov Environmental, LLC Wes, Engineers and State of California (5): Transportation Infrastructure Group Koptov Environmental, LLC Wes, Engineers and State of California (5): Transportation Infrastructure Group Keys Technical Services Skys Technical Services | x | x | | 10/22/2018 1/29/2007 2/24/2009 2/24/2009 2/27/2007 11/9/2017 10/9/2012 1/29/2007 3/12/2007 | 4/1/2011 4/1/2011 N/A N/A 4/1/2011 | No pending pairing request | no pending pairin |
| FEI Engineering Scon Engineering Scon Engineering Scon Engineering Stightlighted in Vellow = Graduate tightlighted in Green = Paired Stightlighted in Green = Paired Stightlighted in Green = Paired Scon Engineering St million Calmentor Protégé Firm annual evenue threshold (9): Cooper Pugeda Mymt. Inc. Crossroad Lab E. Jordan Associates, Inc. (construction) VKCS Millam Other Engineers & Associates Willam M. Hadaya Corporation Tirms no longer doing business in the State of California (6): Tirms no longer doing business in the State of California (6): Tirms no longer doing business in the State of California (8): Step Stephnical Services Skys Technical Services Sky Engineering and Planning, Inc. | x | x | x | 1/29/2007 2/24/2009 2/24/2009 2/27/2007 11/9/2017 1/29/2007 3/12/2007 3/12/2007 | N/A N/A N/A 4/1/2011 | No pending pairing request | no pending pairin |
| Storn Engineering Sty: Highlighted in Yellow = Graduate Highlighted in Green = Paired Highlighted in Green = Paired Highlights in Rod = No Pending Pairing Request Firms now exceeding 55 million Calmentor Protégé Firm annual evenue threshold (9): Zooper Pugeda MgmL Inc. Zrossroad Lab E. Jordan Associates, Inc. (construction) KKCS Natural Resources Consulting Engineeers, Inc. Variar Resources Consulting Engineeers, Inc. Surd to Snow Environmental Resource Management Transamerican Engineers & Associates William M. Hadaya Corporation Transportation Infrastructure Group Koptov Environmental, LLC VES, Engineers Skys Technical Services Skys Enpineering and Planning, Inc. | x | × | x | 2/24/2009 2/27/2007 11/9/2017 10/9/2012 1/29/2007 3/12/2007 | N/A N/A N/A 4/1/2011 | | |
| Key: Highlighted in Yellow = Graduate Highlighted in Green = Paired Highlighted in Green = Paired Highlighte in Get = No Pending Pairing Request Firms now exceeding \$5 million Calmentor Protégé Firm annual revenue threshold (9): Cooper Pugeda Mymt. Inc. Crossroad Lab E: Jordan Associates, inc. (construction) KKCS Billingworth & Rodkin, Inc. Surf to Snow Environmental Resource Management Transpericate Going Dustiness in the State of California (6): Transportation Infrastructure Group Koptiov Environmental, LLC WES, Inc. Skye Technical Services Skye Technical Services | x | x | x | 2/27/2007 11/9/2017 10/9/2012 1/29/2007 3/12/2007 | N/A N/A N/A 4/1/2011 | MB denied by DGS on 5/20; SB-PW approved | |
| Highlighted in Yellow = Graduate Highlighted in Yellow = Graduate Highlights in Red = No Pending Pairing Request Firms now exceeding \$5 million Calmentor Protógó Firm annual revenue throshold (9): Cooper Pugeda Mgmt. Inc. Crossroad Lab FE. Jordan Associates, Inc. (construction) KKCS Illingworth & Rodkin, Inc. Natural Resources Consulting Engineeers, Inc. Suft o Snow Environmental Resource Management Transmerican Engineers & Associates William M. Hadaya Corporation Firms no longer doing business in the State of California (6): Transportation Infrastructure Group Kopitov Environmental, LLC KSS, Engineering and Planning, Inc. | | x | x | 11/9/2017 10/9/2012 1/29/2007 3/12/2007 | N/A N/A 4/1/2011 | MB denied by DGS on 5/20; SB-PW approved | |
| Highlighted in Yellow = Graduate Highlighted in Yerone = Paired Highlighte Yerone = Paired Highlighte in Red = No Pending Pairing Request Firms now exceeding \$5 million Calmentor Protégé Firm annual revenue threshold (9): Cooper Puged Mymt. Inc. Crossroad Lab FE. Jordan Associates, Inc. (construction) KKCS Illingworth & Rodkin, Inc. Vatural Resources Consulting Engineeers, Inc. Surf to Snow Environmental Resource Management Transmerican Engineers & Associates William M. Hadaya Corporation Transportation Infrastructure Group Koplicy Environmental, LLC NES, Inc. Skye Technical Services | | x | x | 11/9/2017 10/9/2012 1/29/2007 3/12/2007 | N/A N/A 4/1/2011 | MB denied by DGS on 5/20; SB-PW approved | |
| Highlighted in Green = Paired Highlights in Red = No Pending Pairing Request Highlights in Red = No Pending Pairing Request Highlights in Red = No Pending Pairing Request Crossroad Lab Crossroad L | | x | x | 11/9/2017 10/9/2012 1/29/2007 3/12/2007 | N/A N/A 4/1/2011 | MB denied by DGS on 5/20; SB-PW approved | |
| Highlights in Red = No Pending Pairing Request Firms now exceeding §5 million Calmentor Protégé Firm annual revenue threshold (9): Cooper Pugeda MgmL Inc. Crossroad Lab E, Jordan Associates, Inc. (construction) KKCS Illingworth & Rodkin, Inc. Natural Resources Consulting Engineeers, Inc. Suft o Snow Environmental Resource Management Transamerican Engineers & Associates William M. Hadaya Corporation Firms no longer doing business in the State of California (6): Transportation Infrastructure Group Kopitov Environmental, LLC NeSS, Inc. Skye Technical Services | | x | x | 11/9/2017 10/9/2012 1/29/2007 3/12/2007 | N/A N/A 4/1/2011 | MB denied by DGS on 5/20; SB-PW approved | |
| Firms now exceeding \$5 million Calmentor Protégé Firm annual revenue threshold (9): Cooper Pugeda Mgmt. Inc. Crossroad Lab F.E. Jordan Associates, Inc. (construction) KKCS Matural Resources Consulting Engineeers, Inc. Surf to Snow Environmental Resource Management Transamerican Engineers & Associates William M. Hadaya Corporation Firms no Longer doing business in the State of California (6): Transportation Infrastructure Group Kopitov Environmental, LLC MSS, Engineering and Planning, Inc. | | X | x | 11/9/2017 10/9/2012 1/29/2007 3/12/2007 | N/A N/A 4/1/2011 | MB denied by DGS on 5/20; SB-PW approved | |
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| Transand Lab E: Jordan Associates, Inc. (construction) (KCS IIingworth & Rodkin, Inc. Valural Resources Consulting Engineeers, Inc. Valural Resources Consulting Engineeers, Inc. Valural Resources Consulting Engineers & Associates Villiam M. Hadaya Corporation Timms no Iongre doing business in the State of California (6): Transportation Infrastructure Group Goption Environmental, LLC Vest Diverses Vest Espineers and Planning, Inc. | | x | x | 11/9/2017 10/9/2012 1/29/2007 3/12/2007 | N/A N/A 4/1/2011 | MB denied by DGS on 5/20; SB-PW approved | |
| E. Jordan Associates, Inc. (construction) (KCS) Matural Resources Consulting Engineeers, Inc. Jatural Resources Consulting Engineeers, Inc. Jurit 0 Snow Environmental Resource Management Transamerican Engineers & Associates William M. Hadaya Corporation Tirms no longer doing business in the State of California (6): Transportation Infrastructure Group Kopitov Environmental, LLC Vest Engineering and Planning, Inc. | | x | | 10/9/2012 1/29/2007 3/12/2007 | N/A 4/1/2011 | | |
| KKCS Kotometric Consulting Engineeers, Inc. Katural Resources Consulting Engineeers, Inc. Katural Resources Consulting Engineers & Associates Killiam N. Hadaya Corporation Timms no longer doing business in the State of California (6): Transportation Infrastructure Group Kopitor Environmental, LLC KeS, Inc. Kys Technical Services Kys Engineering and Planning, Inc. | X | x | | 1/29/2007 3/12/2007 | 4/1/2011 | | |
| Valural Resources Consulting Engineeers, Inc. Surf to Snow Environmental Resource Management Tansamerican Engineers & Associates William M. Hadaya Corporation "Irms no longer doing business in the State of California (6): Transportation Infrastructure Group Kopitov Environmental, LLC WeS, Inc. Byg Technical Services Skys Technical Services | X | x | | 3/12/2007 | | | |
| Surt to Snow Environmental Resource Management Transamerican Engineers & Associates William M. Hadaya Corporation Firms no longer doing business in the State of California (6): Transportation infrastructure Group Kopitov Environmental, LLC <u>VES, Inc.</u> Skye Technical Services Sky Engineering and Planning, Inc. | x | x | | 12/1/2000 | N/A | | |
| Transamerican Engineers & Associates William M. Hadaya Corporation Firms no longer doing business in the State of California (6): Transportation Infrastructure Group Kopitor Environmental, LLC VES, Inc. Skye Technical Services SKS Engineering and Planning, Inc. | x | x | | | N/A | | |
| William M. Hadaya Corporation Firms no longer doing business in the State of California (6): Transportation Infrastructure Group Soplice Environmental, LLC VES, Inc. Skye Technical Services Sky Engineering and Planning, Inc. | | | | 3/14/2014 | | | |
| Firms no longer doing business in the State of California (6): Transportation Infrastructure Group Kopitor Environmental, LLC NES, Inc. Skye Technical Services SKS Engineering and Planning, Inc. | | | x | 2/28/2013 | | | |
| Irransportation Infrastructure Group Soptior Environmental, LLC VES, Inc. Skye Technical Services SKS Engineering and Planning, Inc. | | | I | 6/18/2008 | N/A | | |
| Kopitov Environmental, LLC VES, Inc. Skye Technical Services KSC Engineering and Planning, Inc. | v | | | 6/10/2000 | N1/A | 1 | |
| NES, Inc. Skye Technical Services SKS Engineering and Planning, Inc. | x | | ~ | 6/18/2008 1/31/2014 | N/A | | |
| Skye Technical Services SKS Engineering and Planning, Inc. | | | X | 8/16/2013 | | Operating in Florida | |
| SKS Engineering and Planning, Inc. | | x | | 8/16/2013 | 10/1/2015 N/A | Per Secretary of State, Dissolved | |
| Stevens and Associates | | ^ | x | 8/28/2008 | N/A N/A | Florida firm | |
| | - | | x | 8/28/2008 | 19/75 | Firm relocated to Vermont | |
| | | | <u> </u> | | 1 | | |
| Firms no longer a transportation sector firm (2): | | | | | | | |
| Sonoma RSA, Inc dba as Riechers Spence & Associates | X | | | 2/23/2009 | | | |
| TechProse | x | | | 4/3/2008 | N/A | | |
| | | | | | | | |
| Firms no longer participating in District 4 Calmentor (10): | x | | | 2/42/2010 | N1/A | Technology compony | |
| Advanced Mobility Group Anderson Pine | x | | 1 | 3/12/2019 | N/A N/A | Technology company | |
| | X | | | 4/13/2017 | | No Office in District 4 | |
| Cogstone Resource Management GroupSync 365 | X | | | 10/21/2015 | 5/1/2017 | | |
| Groupsync 365 Hybrid Data LLC | | | × | 5/15/2022 | N/A | Retired, no longer requesting pairing Paired in another Caltrans District | |
| North Bay Seismic Design | x | | X | 10/9/2012 | N/A N/A | | |
| Powell & Partners | x | | ^ | 2/24/2009 | IN/A | SB-PW | |
| Sarro Associates | X | | x | 6/23/2015 | N/A | | |
| Sano Associates Sequoia Ecological Consulting | X | | ^ | 1/20/2016 | N/A N/A | | |
| Wheat Land Surveying | x | | | 1/29/2007 | | Relocated to another Caltrans District | |
| • • | ^ | | 1 | , | | | |
| Firms no longer in business (3): | | | | | | | |
| Borjeson Associates | ? | | | 8/27/2007 | 12/1/2008 | | |
| Green Bay Tech, Inc. | | | | 4/26/2012 | N/A | | |
| Flores Engineering | X | X | | 8/3/2016 | N/A | | |
| | | | | | | | , |
| Firms not A&E firm (1): | | | | 1/00/0655 | | | |
| Eagle Engineering Construction, Inc. | | | x | 1/29/2007 | N/A | Construction Firm | |
| Firms marged (9): | - | | - | | | | |
| Firms merged (9): Alta Vista Solutions, Inc. | | x | | 9/9/2008 | 4/1/2014 | Merged with Atlas; former mentor/graduate protégé firm | |
| Alta Vista Solutions, Inc. Althave Consulting | - | <u> </u> | | 5/28/2007 | | Merged with Atlas; former mentor/graduate protege firm Merged with Transystems; former mentor/graduate protege | |
| CBL Professional Services | x | x | | 1/6/2015 | 12/1/2015 | Merged with Bellecci & Associates; former graduate prote | rotégé firm |
| Garcia and Associates | ^ | <u>^</u> | | 3/1/2013 | 5/1/2014 | Merged with Beliect & Associates, former graduate pro | gé firm |
| The Hanna Group | x | | | 5/28/2007 | 4/1/2008 | Merged with NV5, former mentor/graduate protégé firm | n |
| Kwan Hemni | | | x | 2/1/2017 | N/A | Merged with DLR Group | |
| Lai & Associates | ? | | X | 12/1/2009 | | Merged with AGS, Inc.; former protégé firm | |
| RGA Environmental | | | | 5/28/2007 | 7/1/2012 | Merged with Terracon | |
| WRECO | X | | x | 1/29/2007 | 4/1/2011 | Merged with HNTB, former graduate protégé firm | |

| Program | District | Mentor | Reason Inactive | Small Business Enterprise | Disabled Veteran Business Enterprise | Disavantaged Business Enterprise |
|-----------|------------|------------------------------|---|------------------------------|--|-------------------------------------|
| Calmentor | District 4 | Arcadis | No protégé firm pairing within 12 months | | | |
| Calmentor | District 4 | Mott MacDonald | No protégé firm pairing within 12 months | | | |
| Calmentor | District 4 | MNS Engineers | No protégé firm pairing within 12 months | | | |
| Calmentor | District 4 | Psomas | No protégé firm pairing within 12 months | | | |
| Calmentor | District 4 | Towill | No protégé firm pairing within 12 months | | | |
| Calmentor | District 4 | T.Y. Lin | No protégé firm pairings in District 4 | | | |
| Calmentor | District 4 | URS | Merged with AECOM | | | |
| Calmentor | District 4 | Hill International | Merged with CH2M | | | |
| Calmentor | District 4 | CH2M | Merged with Jacobs | | | |
| Calmentor | District 4 | Garcia and Associates (GP) | Merged with Kleinfelder | Х | | |
| Calmentor | District 4 | S&C | Merged with MNS Engineers, Inc. | | | |
| Calmentor | District 4 | The Hanna Group (GP) | Merged with NV5 | | | |
| Calmentor | District 4 | Alta Vista Solutions | Merged with Atlas | | X | |
| Calmentor | District 4 | Althaye | Merged with Transystems | | | |
| Calmentor | District 4 | CALTROP | Merged with TRC Solutions | | | |
| Calmentor | District 4 | Vali Cooper | Merged with TRC Solutions | | | |
| Calmentor | District 4 | AMEC Engineering Inc. | No longer participating in District 4 Calmentor | | | |
| Calmentor | District 4 | Aptim | No longer participating in District 4 Calmentor | | | |
| Calmentor | District 4 | Creegan + D'Angelo Engineers | No longer participating in District 4 Calmentor | Х | | Х |
| Calmentor | District 4 | Geocon | No longer participating in District 4 Calmentor | | | |
| Calmentor | District 4 | Harris & Associates, Inc. | No longer participating in District 4 Calmentor | | | |
| Calmentor | District 4 | Michael Baker International | No longer participating in District 4 Calmentor | | | |
| Calmentor | District 4 | Ninyo & Moore | No longer participating in District 4 Calmentor | | | |
| Calmentor | District 4 | NV5 | No longer participating in District 4 Calmentor | | | |
| Calmentor | District 4 | Dudek | No Caltrans experience for pairings per firm | | | |

Events Completed and Upcoming Events

Completed Events

| <u>Date</u> | Name of Event | Purpose | Number of Attendees |
|-------------|---|---|-------------------------|
| 11/21/2023 | Facilitator Kick-Off Meeting with Staff | Discuss transition process, document sharing and next steps | 8 Participants (3 |
| | | | Facilitators, 5 Stafff) |
| 12/8/2024 | Special Calmentor Prgram Meeting | Discuss transition process, Luncheon, next steps | 10 Participants |

Upcoming Events

| Date | Name of Event | Purpose | Number of Attendees |
|------------|-----------------------------------|--|---------------------|
| 1/25/20224 | Calmentor Quarterly Program | Quarterly graduatioj, business networking and outreach event for | 55 participants |
| | Meeting (Virtual) | Calmentor Program members | |
| 2/8/2024 | Special Calmentor Program Meeting | Discuss Luncheon Details | 7 participants |
| 2/24/2024 | Calmentor Quarterly Program | Steering Committee Business Meeting | 10 participants |
| | Meeting (Virtual) | | (estimated) |
| 5/3/2024 | Calmentor Quarterly Program | Quarterly graduatioj, business networking and outreach event for | 135 participants |
| | Membership Meeting - Annual | Calmentor Program members | (estimated) |
| | Luncheon/Graduation | | |