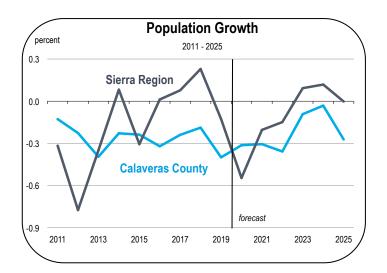
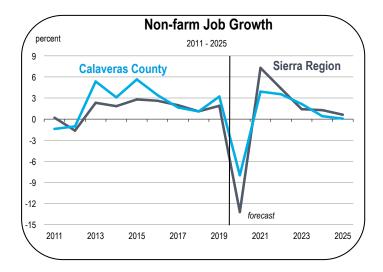
Forecast Summary

- It is estimated that an average of 700 to 900 jobs will be lost in Calaveras County during 2020. Job losses will be heavy in the first half of the year, rebounding in the second half.
- The unemployment rate averaged 3.8 percent in 2019. It will average somewhere between 8 percent and 11 percent for the 2020 calendar year.
- The Calaveras County population is expected to decline throughout the 2020-2025 forecast period.
- Home values are expected to increase slowly in 2020 and 2021.
- Housing production during the 2020-2025 forecast period is expected to be similar to the 2014-2019 period.

Job Growth

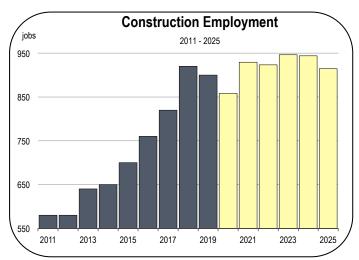
- Total employment in the County will decline between 7 and 9 percent in 2020. This is an annual average change from 2019.
- During 2021, Calaveras County will regain many of the jobs lost during the Coronavirus Recession.
- The Calaveras County economy could return to pre-recession levels of employment during the second half of the forecast period.

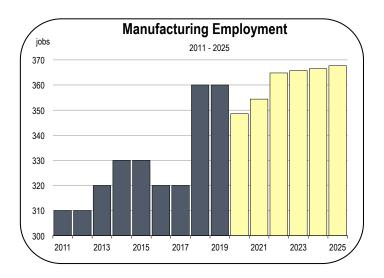




Construction Employment

- The construction sector is expected to lose a small number of jobs in 2020.
- Most California construction activity was deemed non-essential for several weeks in March and April, leading to significant construction layoffs that average down total employment in 2020.
- Construction employment will expand in 2021, but very little growth is expected over the entire 2020-2025 forecast period.





Manufacturing Employment

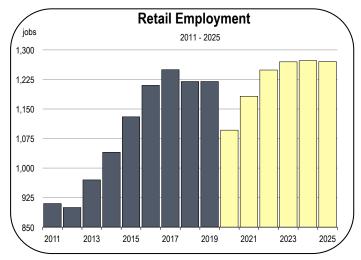
- Calaveras County has a heavy concentration in food and beverage manufacturing firms, which turn agricultural commodities into finished food products. This includes wineries, which have become more prominent in the area over the past decade.
- Manufacturing employment was stagnant in 2019, before the onset of the Coronavirus Recession.
- Manufacturing employment is expected to decrease by a small number of jobs in 2020 and recover slowly during the following few years.

Retail Trade Employment

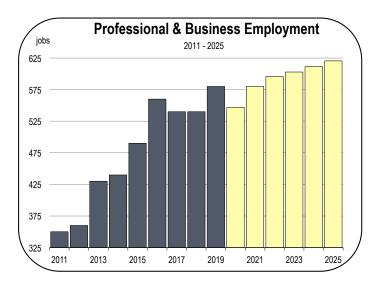
- The retail sector is expected to lose more than 100 jobs in 2020 on an annual average basis, a decrease of at least 8 percent.
- Some retail chains chose to furlough their employees rather than lay them off completely, and furloughed workers are not considered to be unemployed. This is a technical detail that will mask the true number of work stoppages in the retail sector.
- Accounting for furloughed workers, more than 200 retail workers could be effectively not working, and not earning an income, on an annual average basis in 2020 in Calaveras County.

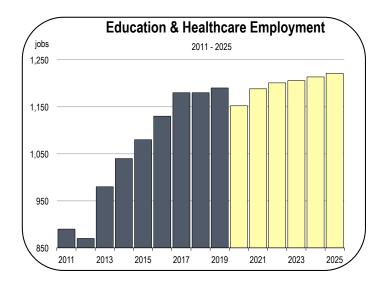
Professional and Business Services Employment

• The professional and business services industry has a diverse array of subsectors, including staffing agencies, accounting firms, building maintenance and waste management companies, and law firms.



- Jobs in building maintenance declined substantially during the shutdowns but began to rebound at office and industrial buildings with repopulating employment.
- Staffing agencies had very significant losses during the contraction, but may bounce back quickly as the economy expands again.
- Staffing agencies primarily employ temp workers. Temp workers are usually laid off first during a downturn but hired back first during a recovery.
- Aside from building maintenance and staffing agencies, most subsectors of the professional business services industry were able to operate remotely and were less affected by the recession.





Private Education and Healthcare Employment

• Healthcare jobs were recession proof during the 2008-2009 financial crisis. However, some non-essential medical offices had to close in 2020, and hospitals reduced their employment levels because resources were not utilized as envisioned to support Coronavirus patients.

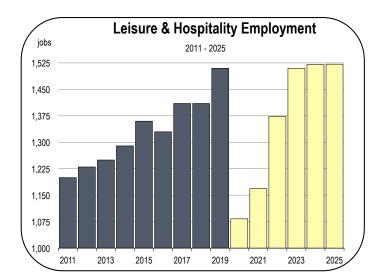
• Jobs in social assistance and education were mostly classified as essential. Nevertheless, there were layoffs at institutions with revenue shortfalls.

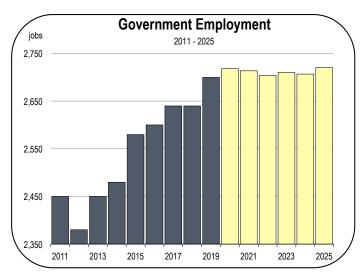
Leisure and Hospitality Employment

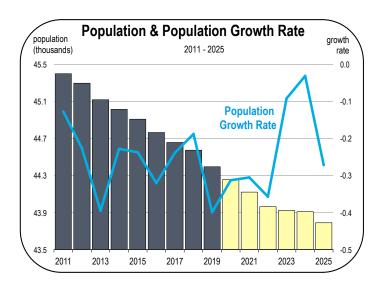
- The leisure and hospitality industry was devastated by the Coronavirus Recession more than any other sector of the California labor market.
- Our research indicates that most leisure workers were laid off, furloughed, or had their hours cut in the months of March and April.
- Jobs at restaurants, bars, and hotels will rebound in 2021 but may not return to pre-recession levels for several years.

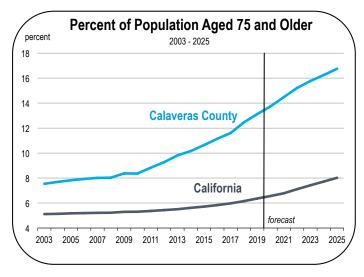
Government Employment

- Government agencies are expected to lose revenue from taxes and fees in 2020, and these revenue shortfalls will likely persist into 2021 and 2022.
- When government agencies need to reduce expenditures on salaries, many workers are expected to be given unpaid furlough days that are distributed throughout the year, and many staffing reductions could be the result of hiring freezes rather than layoffs.
- However, if revenue shortfalls are severe and Congress does not appropriate funding to mitigate these shortfalls, government agencies may have no choice but to issue layoffs.





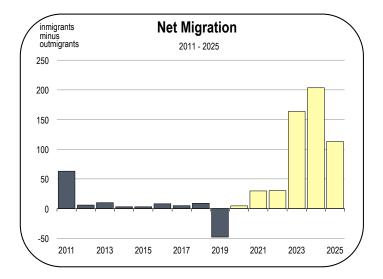


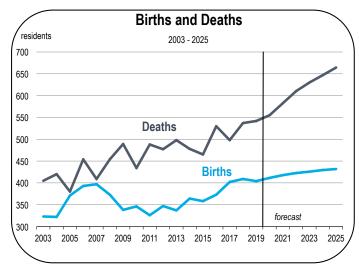


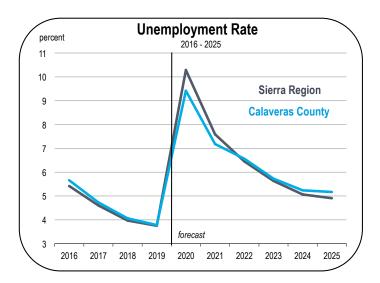
Population Growth

- The Calaveras County population has declined steadily for more than a decade.
- Calaveras County's population is much older than the statewide average. As of 2019, more than 13 percent of Calaveras County's population was age 75 or older, compared to just 7 percent of California's population.
- Because Calaveras County has a high share of residents aged 75 and older, the number of deaths has begun to exceed the number of births.

- Between 2014 and 2019, there were 740 more deaths than births. Between 2020 and 2025, there are expected to be approximately 1,200 more deaths than births.
- Over the forecast period, there will be more people who move into the county than people who move out, but because deaths will exceed births, the overall population will shrink.
- The population declined at an average rate of 0.3 percent annually over the last six years, and is expected to decline by 0.2 percent annually over the next six years.

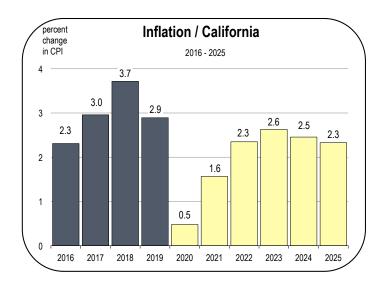


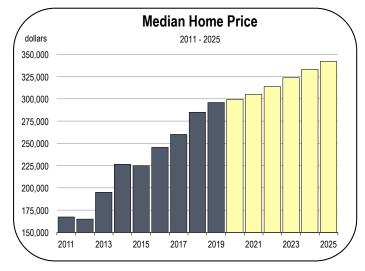




Unemployment and Inflation Rates

- The unemployment rate in Calaveras County averaged 3.8 percent in 2019, which was similar to the composite rate for the Sierra Region.
- The unemployment rate is expected to average between 8 and 11 percent during the 2020 calendar year.
- The unemployment rate is expected to remain elevated for several years, but is likely to improve more quickly than after the 2008-2009 recession.
- Inflation decelerated in 2019 as energy prices declined and home prices increased more slowly than the previous year.

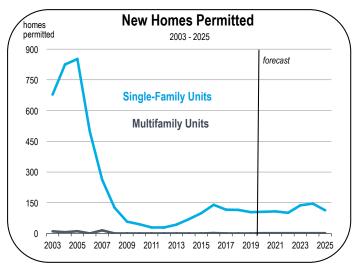




• Inflation is expected to be very low in 2020. By 2022, inflation could return to a range of 2 percent to 3 percent.

Home Prices and New Housing Production

- In 2019 the median home price in Calaveras County was \$295,800.
- The median price is expected to increase at annual rates of 2 percent to 4 percent in 2020 and 2021.
- From 2014 to 2019, an average of 110 new homes were started per year in Calaveras County. All were single-family homes.
- Housing production is expected to average 110 homes per year from 2020 to 2025, consisting mostly of single-family homes.



Economic Indicators

2015-2019 History, 2020-2050 Forecast

	Population (people)	House- holds (thousands)	Net Migration (people)	New Homes Permitted (homes)	Registered Vehicles (thousands)	Personal Income (billions)	Taxable Retail Sales (millions)	Total Taxable Sales (millions)	Real Industrial Production (millions)	Real per Capita Income (dollars)	Unemploymer Rate (percent)	Real nt Farm I Production (millions)(j	
2015 2016	44,907	19.4 18.8	3	99 142	75.1 77.7	\$2.0 \$2.1	236 260	348	\$90 \$142	\$49,813 \$50,843	6.4 5.7	\$27 \$22	1.4 2.3
2016	44,763 44,656	10.0	8 5	142	77.0	\$2.1 \$2.1	286	380 411	\$212	\$50,643 \$51,491	5.7 4.7	\$22 \$23	2.3 3.0
2017	44,030	19.0	9	115	77.7	\$2.3	280	390	\$123	\$52,440	4.1	\$23 \$22	3.7
2010	44,394	19.1	-48	104	79.2	\$2.4	303	430	\$128	\$54,558	3.8	\$22	2.9
2020	44,255	19.2	5	107	78.8	\$2.3	254	362	\$128	\$52,451	9.4	\$22	0.5
2021	44,120	19.3	30	109	78.8	\$2.4	261	358	\$127	\$52,707	7.2	\$21	1.6
2022	43,962	19.3	30	102	79.1	\$2.5	272	372	\$127	\$53,978	6.6	\$21	2.3
2023	43,922	19.4	164	139	79.5	\$2.6	286	391	\$128	\$55,198	5.7	\$21	2.6
2024	43,908	19.5	204	147	79.9	\$2.8	299	412	\$131	\$56,780	5.2	\$22	2.5
2025	43,788	19.6	113	114	80.1	\$2.9	314	434	\$134	\$57,865	5.2	\$22	2.3
2026 2027	43,601 43,353	19.7 19.7	61 15	94 75	80.3 80.5	\$3.0 \$3.1	326 337	453 469	\$136 \$138	\$58,853 \$59,771	5.0 4.8	\$21 \$21	2.3 2.2
2027	43,353	19.7	-20	75 58	80.5 80.6	\$3.1 \$3.2	348	469 486	\$139	\$60,729	4.0 4.7	\$21 \$20	2.2
2020	43,040	19.8	-42	48	80.7	\$3.3	358	501	\$139	\$61,599	4.7	\$20 \$20	2.2
2030	42,365	19.9	-36	45	80.8	\$3.4	369	517	\$141	\$62,468	4.4	\$19	2.2
2031	42,013	19.9	-24	43	80.8	\$3.5	378	531	\$142	\$63,448	4.4	\$19	2.1
2032	41,653	19.9	-27	41	80.9	\$3.6	388	545	\$142	\$64,233	4.3	\$19	2.3
2033	41,276	20.0	-42	36	81.0	\$3.7	397	558	\$143	\$65,191	4.5	\$19	1.9
2034	40,884	20.0	-58	31	81.0	\$3.7	406	571	\$144	\$66,112	4.6	\$18	2.1
2035	40,477	20.0	-72	26	81.1	\$3.8	417	586	\$144	\$67,032	4.8	\$18	2.2
2036	40,062	20.0	-79	24	81.1	\$4.0	430	605	\$144	\$67,845	4.9	\$18	2.6
2037	39,648	20.0	-87	24	81.2	\$4.1	443	625	\$144	\$68,665	5.0	\$18	2.7
2038	39,268	20.1	-57	35	81.3	\$4.2	456	643	\$144	\$69,551	4.9	\$18 \$18	2.5
2039 2040	38,906 38,557	20.1 20.1	-50 -43	50 56	81.4 81.5	\$4.3 \$4.4	470 483	663 682	\$144 \$144	\$70,352 \$71,187	5.1 5.1	\$18 \$18	2.7 2.6
2040	38,240	20.1	-43 -26	66	81.6	\$4.4 \$4.6	403	698	\$144	\$72,162	5.3	\$10 \$19	2.0
2041	37,943	20.2	-20	75	81.7	\$4.7	505	714	\$146	\$73,122	5.3	\$19	2.2
2043	37,670	20.3	1	97	81.9	\$4.8	517	731	\$147	\$74,145	5.4	\$19	2.0
2044	37,433	20.3	19	104	82.0	\$5.0	527	745	\$148	\$75,380	5.3	\$19	1.8
2045	37,213	20.4	18	118	82.2	\$5.2	539	762	\$149	\$76,566	5.1	\$20	1.9
2046	37,004	20.5	7	130	82.3	\$5.3	551	780	\$150	\$77,627	5.2	\$20	2.0
2047	36,784	20.6	-25	127	82.5	\$5.5	564	798	\$151	\$78,754	5.1	\$20	2.2
2048	36,553	20.7	-57	124	82.6	\$5.6	579	819	\$152	\$79,732	5.3	\$20	2.3
2049	36,351	20.8	-53	133	82.8	\$5.8	592	838	\$152	\$80,808	5.4	\$20	2.0
2050	36,164	20.8	-57	133	82.9	\$6.0	607	859	\$153	\$81,905	5.5	\$20	2.1

Employment Sectors

2015-2019 History, 2020-2050 Forecast

	Total Wage & Salary 	Farm	Construction	Manufac- turing	Transportation & Utilities	Wholesale & Retail Trade (jobs)	Financial Activities	Professional Services	Information	Health & Education	Leisure	Government
2015 2016 2017 2018 2019	8,890 9,180 9,500 9,640 9,940	90 80 250 290 290	700 760 820 920 900	330 320 320 360 360	270 290 270 270 290	1,290 1,410 1,390 1,350 1,410	210 220 220 210 220	490 560 540 540 580	110 110 100 100 90	1,080 1,130 1,180 1,180 1,180 1,190	1,360 1,330 1,410 1,410 1,510	2,580 2,600 2,640 2,640 2,700
2020 2021 2022 2023 2024 2025	9,170 9,520 9,850 10,060 10,100 10,110	293 297 300 303 306 310	858 929 923 946 944	349 354 365 366 366	276 281 283 284 285 285	1,241 1,333 1,403 1,425 1,430	220 220 220 220 220 220	547 580 596 603 611 620	91 91 92 92 93	1,152 1,188 1,201 1,206 1,214	1,083 1,169 1,373 1,510 1,520	2,718 2,714 2,704 2,710 2,707
2025 2026 2027 2028 2029 2030	10,100 10,090 10,090 10,100 10,130	313 316 320 323 326	914 896 879 863 854 852	368 369 371 372 372 373	286 284 283 282 282 282 282	1,428 1,426 1,426 1,427 1,428 1,421	221 221 221 221 221 221 222	615 614 613 617 621	93 93 93 93 93 93 93	1,221 1,227 1,232 1,235 1,239 1,242	1,522 1,515 1,511 1,521 1,531 1,540	2,720 2,734 2,741 2,737 2,734 2,744 2,728
2031 2032 2033 2034 2035 2036	10,120 10,140 10,150 10,160 10,190 10,220	330 333 336 339 343 346	850 848 843 839 835 833	374 374 375 375 376 376 377	282 282 282 282 282 282 282 282	1,417 1,416 1,417 1,407 1,406 1,407	222 223 223 224 224 224 225	625 629 633 637 641 645	92 92 92 92 92 92 92	1,245 1,248 1,251 1,254 1,257 1,260	1,550 1,560 1,570 1,580 1,590 1,601	2,728 2,724 2,721 2,728 2,734 2,741
2037 2038 2039 2040 2041	10,250 10,290 10,330 10,370 10,400	349 353 356 359 362	833 842 856 862 870	377 378 378 379 380	282 282 282 282 282 282	1,408 1,410 1,401 1,397 1,395	225 226 227 227 228	649 653 658 662 667	91 91 91 91 91	1,263 1,266 1,270 1,274 1,278	1,611 1,623 1,635 1,648 1,661	2,748 2,754 2,761 2,779 2,774
2042 2043 2044 2045 2046 2047	10,450 10,500 10,550 10,600 10,650 10,690	366 369 372 376 379 382	879 899 905 917 929 926	380 381 382 382 383 383	282 282 282 282 282 282 282 282	1,395 1,397 1,398 1,400 1,402 1,403	228 229 230 231 231	671 676 681 686 691 696	91 91 90 90 90 90	1,282 1,287 1,292 1,297 1,302 1,308	1,676 1,690 1,706 1,722 1,738 1,754	2,781 2,788 2,794 2,801 2,808 2,814
2048 2049 2050	10,730 10,780 10,830	385 389 392	923 931 931	384 385 385	282 282 282 282	1,405 1,407 1,409	232 232 233	701 706 711	90 90 90	1,314 1,319 1,325	1,771 1,788 1,806	2,821 2,828 2,841



